## More Work to Do? Taking Stock of Latin American Labor Markets

Antonio David Frederic Lambert Frederik Toscani

International Monetary Fund

March 2019

#### What We Do in the Paper

- Analyze the performance of labor markets in LatAm since the 1990s through a series of simple exercises.
- Decompose changes in unemployment rate into demand and supply factors.
- Revisit Okun's law and how it is affected by institutions and characteristics of the labor market.
- Examine the impact of selected reforms using the synthetic control method.

#### Preview of Takeaways

- Labor markets marked by strong duality well-protected formal sector jobs versus de facto highly flexible informal jobs.
- Unemployment rate reacts less to output changes than in AEs.
- Certain dimensions of labor market rigidity increase informality.
- Case studies: mixed results in terms of impact of structural changes in labor market institutions on key outcome variables.

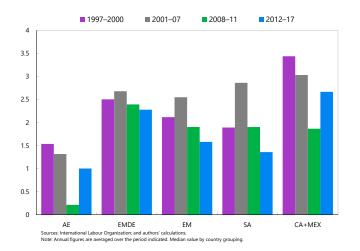
#### To bear in mind - Labor market institutions

- Labor market institutions multi-dimensional and not easy to measure.
- In the paper we only focus on minimum wages and employment protection legislation (EPL).
- ► EPL: Hard data on Laws and Regulations (L and Rs) versus perception-based indicators (PBIs).
- We do not address collective bargaining, active labor market programs or working conditions.

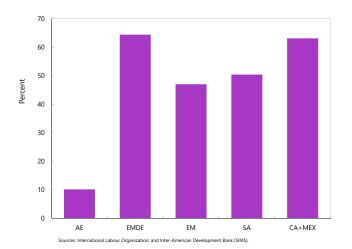
#### Stylized Facts

- ► Employment growth has been strong over the 2000s. But has moderated since the end of the t-o-t boom.
- Output per worker around 30 percent of AE level in SA and 20 percent in CA.
- Informality is high relative to AEs, but comparable to other EMDEs.
- ▶ Both "hard" data and perception-based indicators point to rigid labor market institutions.

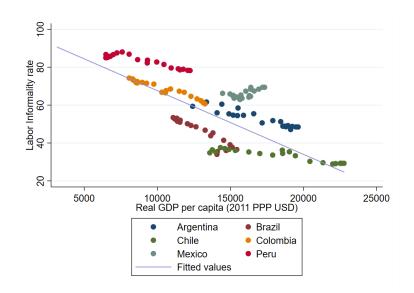
#### Employment Growth (Annual Average; Percent)



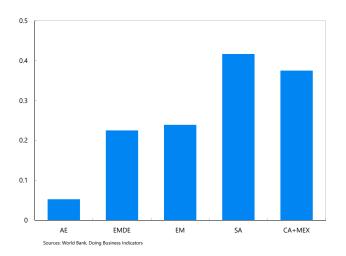
# Median Share of Informal Employment to Total Non-Agricultural Employment



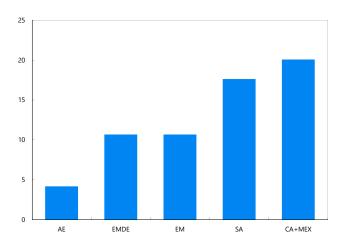
#### Informality Decreases with Income Level



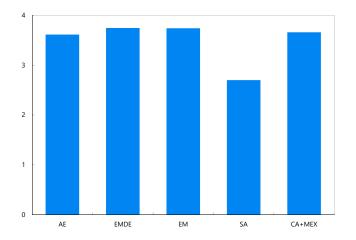
## Third-party Approval for Dismissal of 1 Worker Required? (Average, 2017)



## Median Redundancy Costs (Weeks of Salary, 2017)



## WEF: Hiring and Firing Practices (Median for 2017)



### **Decomposing Unemployment Dynamics**

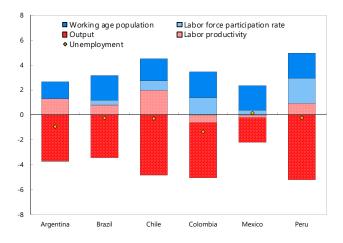
- Follow Hijzen et al. (2017) approach to decompose changes in unemployment for largest LatAm countries.
- Consider four distinct periods: 1997-2000; 2000-2007; 2007-2011; 2011-2017.

$$u - u^* \approx -(y - y^*) + (z - z^*) +$$
  
 $(part - part^*) + (wap - wap^*)$  (1)

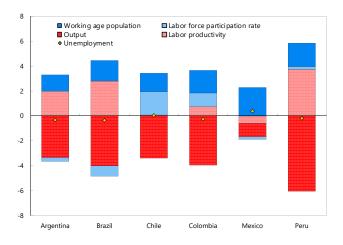
- Changes in labor demand captured by changes in output and changes in productivity.
- Changes in labor supply captured by changes in the participation rate and working age population.



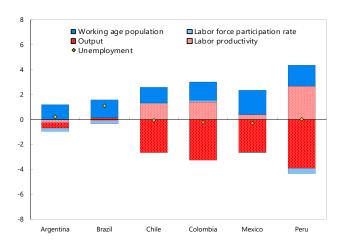
#### 2000-2007: Labor Demand Growth Outpacing WAP



#### 2007-2011: Labor Market Resilience



# 2011-2017: Changes in Productivity and Participation Limit Rise in Unemployment



### **Decomposing Unemployment Dynamics**

- Fall in unemployment in Latin America over 2000-2007 was driven by labor demand growth outpacing an expanding working age population.
- The positive contribution of output growth dominated the negative contribution of labor productivity growth.
- ► The global financial crisis slowed these positive trends, but labor markets proved resilient overall.
- Changes in labor productivity and labor force participation have helped to limit the rise in unemployment in downturns or during periods of growth slowdown.
- ► Limited average annual fluctuations in the unemployment over the various phases of the business cycle.



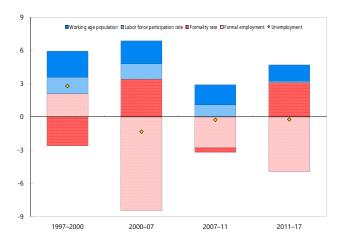
#### Informality as a Margin of Adjustment

Extend previous decomposition to account for changes along the formal/informal margin.

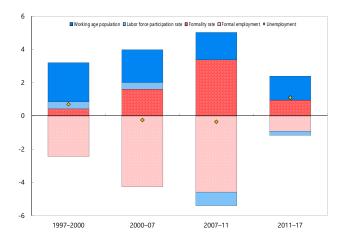
$$u - u^* \approx -(I_F - I_F^*) + (f - f^*) +$$
  
 $(part - part^*) + (wap - wap^*)$  (2)

- ▶ *I<sub>F</sub>* is the log of formal employment and f is the log of the ratio of formal to total employment.
- Colombia illustrates how informality dampens response of unemployment to output. Similar patterns in Argentina, Chile, and Peru. Less so in recent periods in Brazil and Mexico.

#### Colombia



#### Brazil



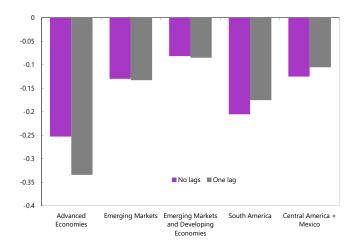
#### Revisiting Okun's Law

- Estimate Okun's Law for 127 countries over the period 1990-2017 using a heterogeneous panel approach accounting for common factors.
- Okun's law relates changes in output to short-run charges in unemployment.
- The benchmark specification is as follows:

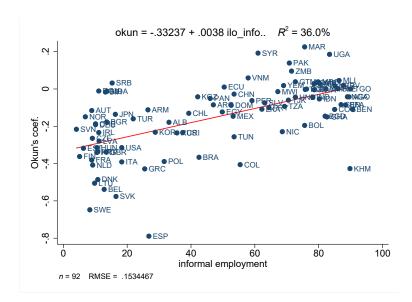
$$u_{i,t} - u_{i,t-1} = \beta_i \left( y_{i,t} - y_{i,t-1} \right) + \vartheta_{i,t}$$

$$\vartheta_{i,t} = \alpha_i + \sum_{m=1}^p \lambda_{i,m} f_{m,t} + \varepsilon_{i,t}$$
(3)

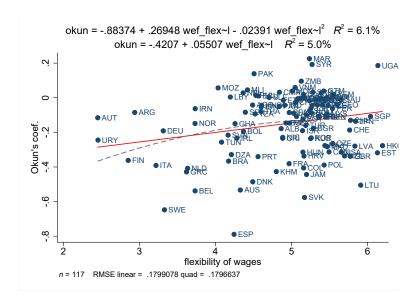
## Okun's Coefficient (average)



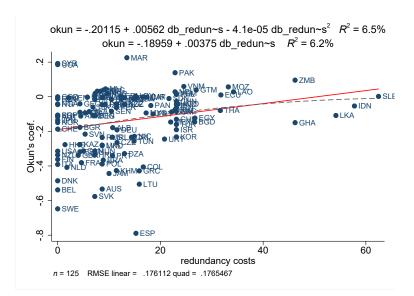
### Okun's Law and Informality



## Okun's Law and Wage Flexibility



### Okun's Law and Redundancy Costs



#### Labor Market Institutions and Okun's law

	(1)	(0)	(0)	(4)
	(1)	(2)	(3)	(4)
VARIABLES	okun	okun	okun	okun
T. 0				
Informality	0.00368***	0.00368***	0.00354***	0.00353***
	(0.000487)	(0.000518)	(0.000644)	(0.000843)
Wage flexibility		0.0419**	0.0442*	0.0829***
		(0.0203)	(0.0235)	(0.0276)
Hiring and firing			0.0128	-0.0118
9			(0.0291)	(0.0350)
Dismissal approval			0.0122	-0.000733
T.			(0.0444)	(0.0527)
Fixed-term contract			0.0621*	0.0640
			(0.0326)	(0.0409)
Redundancy costs			0.000456	0.000285
Teatanamey costs			(0.00135)	(0.00169)
Employment protection index			(0.00100)	-0.0276
Employment protection macx				(0.190)
Constant	-0.314***	-0.518***	-0.614***	-0.686***
Constant				
	(0.0275)	(0.0984)	(0.120)	(0.160)
Observations	93	90	89	65
R-squared	0.385	0.414	0.440	0.475

Standard errors in parentheses \*\*\* p<0.01, \*\* p<0.05, \* p<0.1 Outlier robust regressions following Li (1985)

## Links Between Informality and Labor Market Institutions

- Informality is an important factor driving the responses of unemployment to output fluctuations.
- But what is the link between informality and labor market institutions?

informality<sub>i</sub> = 
$$c + \gamma_1 GDP_i + \gamma_2 Schooling_i + \sum_{j=3}^{k} \gamma_j X_{j,i} + \varepsilon_i$$
 (4)

Results confirmed by BMA exercise to deal with model uncertainty (based on estimation of 256 different models).

### **Outlier Robust Regressions**

	(1)	(2)	(3)
VARIABLES	Informality	Informality	Informality
GDP per Capita	-11.87***	-11.70***	-8.908***
	(2.096)	(2.095)	(1.900)
Schooling	-4.398***	-4.215***	-4.865***
	(0.768)	(0.765)	(0.700)
Wage Flexibility		2.596	2.438
		(1.668)	(1.515)
Hiring and Firing		0.536	0.607
		(1.809)	(1.736)
Dismissal Approval		8.391**	5.815*
		(3.440)	(3.156)
Fixed-term Contract			-2.889
			(2.568)
Redundancy Costs			0.403***
			(0.0996)
Ratio Minimum Wage to Value Added			-3.759
			(5.050)
Constant	192.7***	173.1***	150.7***
	(14.73)	(19.13)	(18.86)
Observations	94	89	88
R-squared	0.819	0.837	0.877

Standard errors in parentheses \*\*\* p<0.01, \*\* p<0.05, \* p<0.1 Outlier robust regressions following Li (1985)



#### Case Studies: Assessing the Impact of Selected Labor Market Reforms

- Synthetic control method (Abadie and Gardeazabal, 2003) to study the impact of labor market reforms.
- Data-driven way to construct the relevant counterfactual. Select control unit as the linear combination of all potential comparison units that have the similar characteristics to those of the treated country.
- ► Then compares the difference in outcomes before and after the treatment.
- We use several databases to identify reforms and donor pools: Duval et al. (2018); Adascalitei and Pignatti (2015); Campos and Nugent (2012); Aleksynska and Schindler (2011).

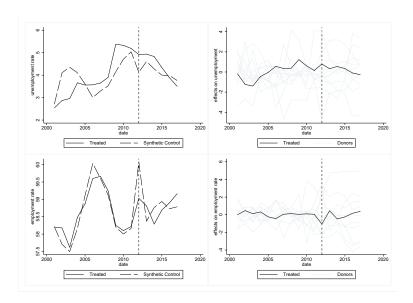
#### Mexico 2012 Labor Reform

- ► In November 2012 the Mexican government approved a reform overhauling labor laws dating from the 1970s.
- Measures to lower the costs of hiring and firing workers, to stimulate formal employment as well as introduction of new types of flexible labor contracts (IMF, 2013 and OECD, 2015).
- Also provided more judicial certainty for dismissals (simplifying legal dispute settlement and imposing ceilings on compensation).

#### Mexico 2012 Labor Reform

- Consider a sample period going from 2001 to 2017. We exclude from the donor pool countries that have implemented major labor market reforms in a 10-year window around the intervention date.
- Reforms identified by Duval et al. (2018) and Adascalitei and Pignatti (2015).
- We also chose to exclude LICs and Iraq from the donor pool.
- ► Predictors: the average value of the variable itself; average GDP growth; labor force growth; the level of informality, and redundancy costs (in terms of weeks of salary).

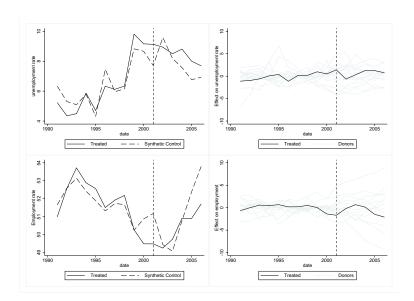
### Impact of 2012 Reform



#### Chile 2001 Reform

- ► The labor reform enacted in Chile in 2001 increased rigidities, by increasing firing costs and strengthening the rights of trade unions (IMF, 2002 and OECD, 2003).
- Sample period going from 1991 to 2006. We exclude from the donor pool countries that have implemented reforms in a 10-year window around the intervention date. We also exclude LICs and Iraq.
- ► Reforms identified using the episodes described in Duval et al. (2018) and large changes in the index constructed by Campos and Nugent (2012).
- Similar predictors to the previous application.

## Impact of 2001 Reform



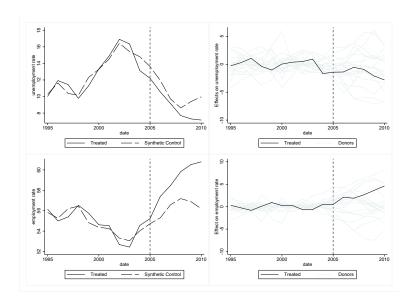
#### Uruguay 2005 Reform

- ► The government that took office in Uruguay in 2005 revived wage councils in the private sector.
- The reform completely changed the wage bargaining process (Mazzuchi, 2009). Since then, agreement on wages has usually been reached by consensus at the sector level.
- Workers covered by collective bargaining in the private sector went from around 28 percent in 2000 to over 97 percent in 2005.

### Uruguay 2005 Reform

- Consider a sample period going from 1995 to 2010. Exclude from the donor pool countries that have implemented major labor market reforms in a 10-year window around the intervention date.
- ► Reforms identified using the episodes described in Duval et al. (2018) and Adascalitei and Pignatti (2015) database.
- We also chose to exclude LICs and Iraq from the donor pool.
- Similar predictors to the previous application.

## Impact of 2005 Reform



#### Conclusions

- A decomposition of changes in unemployment highlights the countercyclical role of informality.
- Okun's law analysis shows that the formal/informal adjustment margin reduces the importance of the employment/ unemployment margin.
- In economies with a high level of informality, reporting only the unemployment rate and job creation is not sufficient to capture labor market slack.

#### Conclusions

- Certain dimensions of stricter EPLs (higher redundancy costs and cumbersome dismissal regulations) increase informality.
- This supports the recommendation in Duval and Loungani (2018) favoring reducing the expected cost of firing procedures, making them more transparent and predictable and less administratively burdensome.
- The case studies indicate that reforms had mixed results. Mexico and Chile muted, some evidence of positive impact of collective bargaining in Uruguay.
- Highlight the importance of the specific design and context in driving the success or failure of reforms in improving labor market functioning.

## Thank you.