Macro-Prudential

Risk Management

& Stress Testing

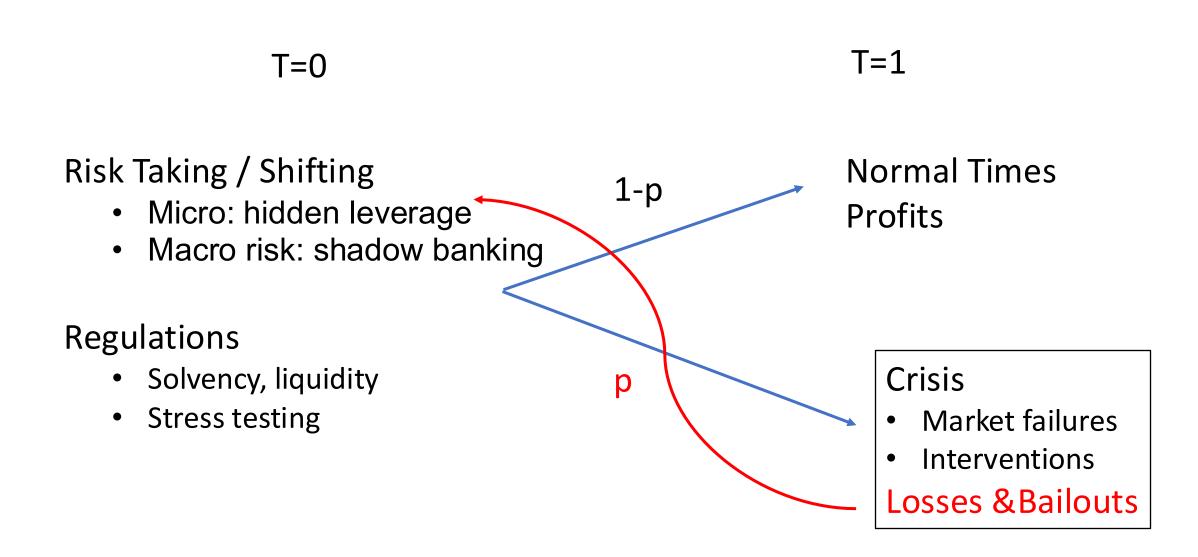
Thomas Philippon

NYU, NBER, CEPR

Outline

- Framework for crisis resolution and stress testing
 - Surprising results on moral hazard
 - Strong links with micro-pru. & PCAs
- Challenges
 - 1. Speed & Segmentation
 - 2. Market Power & Market Discipline
 - 3. Conflicts & Political Risks

Moral Hazard



Three Classic Market Failures

Crisis

- Objective of regulator
 - Ex-post welfare
 - No commitment: Chari and Kehoe (2016)
- Market failures

What are the right tools?

- 1. Runs
- 2. Debt Overhang
- 3. Adverse Selection / Market Freeze

Optimal Intervention against Debt Overhang

Crisis

- Objective of regulator
 - Min{cost to taxpayers} s.t. {Welfare>W}
- Market failures

Debt Overhang (Philippon and Schnabl, 2013)

- Efficient recapitalization program injects capital
- .. against preferred stock & warrants
- .. to reduce opportunistic participation

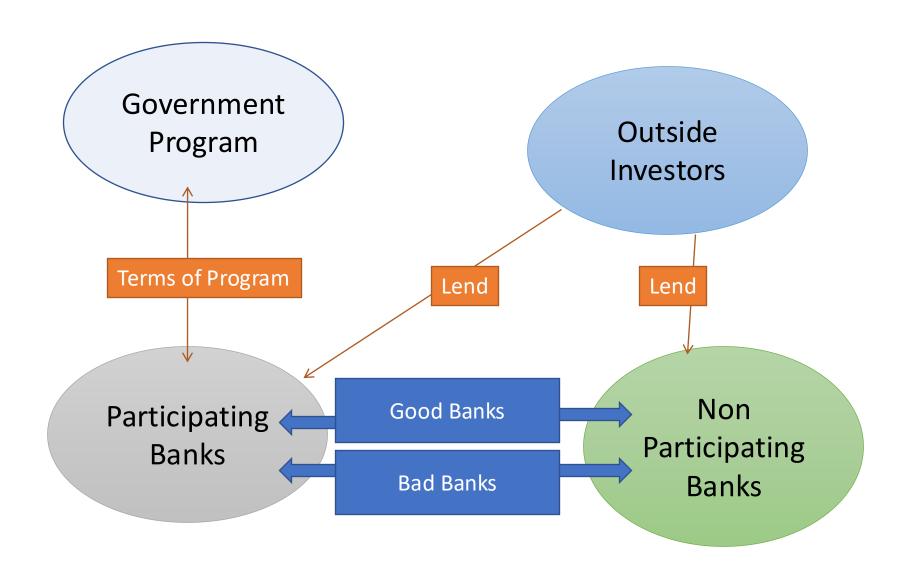
Type 3: Adverse Selection

Crisis

- Objective of regulator
 - Min{cost to taxpayers} s.t. {Welfare>W}
- Market failures

Adverse Selection (Philippon and Skreta 2012, Tirole 2012)

Investment at Time 1



Crisis

- Objective of regulator
 - Min{cost to taxpayers} s.t. {Welfare>W}
- Market failures

Adverse Selection (Philippon and Skreta 2012, Tirole 2012)

- Optimal instrument: debt guarantee or direct lending
- Efficiency of intervention assessed by its impact on the market interest rate,
 not by size of program
- No need to shut down markets

Lesson #1: Appropriate tools

- Optimal instrument aligned with market failure
 - DI v runs; Equity v debt overhang; Guarantees v credit freezes
 - Asset purchase rarely a good idea
- What about
 - Other tools: Disclosure? AQR
 - Time to act? Stress tests

Runs vs Lemons (Faria-e-Castro et al. 2017)

Objective of regulator

Min{cost to taxpayers} s.t. {Welfare>W}

Credit crunch & disruptions

2 frictions

Runs & Adv Selection

2 interventions

Bailouts & Disclosure (AQR)

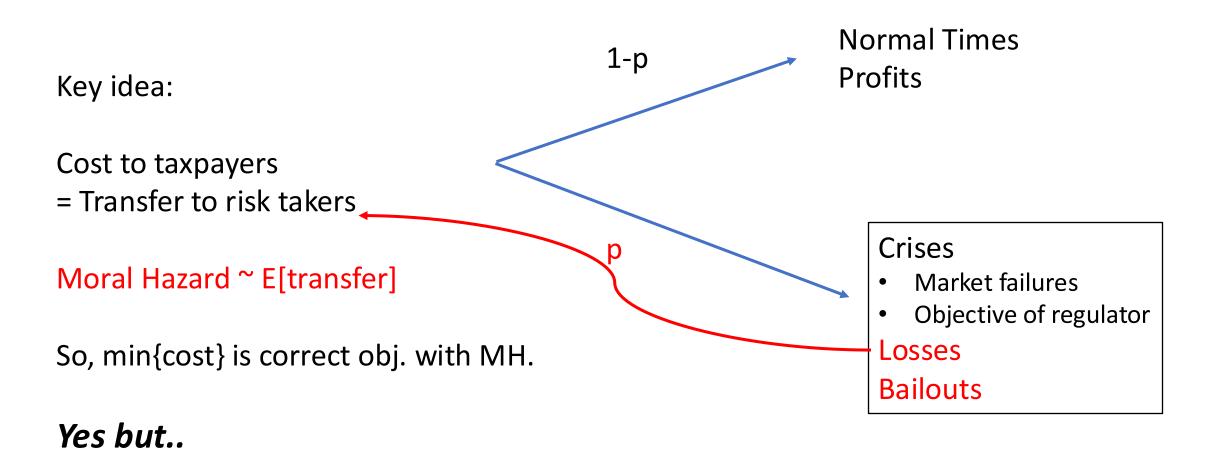
Crises

- Objective of regulator
 - Min{cost to taxpayers} s.t. {Welfare>W}
- Market failures

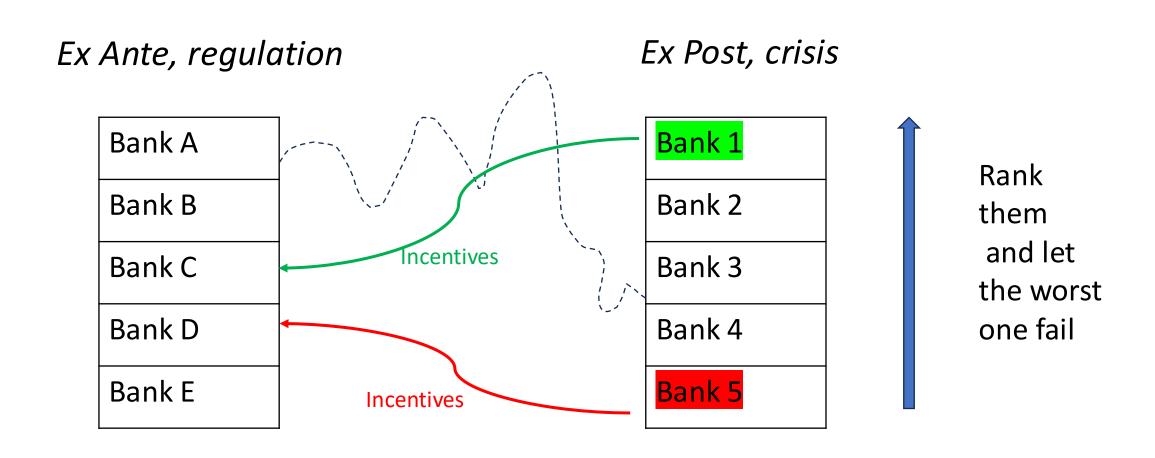
Asset quality reviews / Stress Testing (AQR-ST)

- Unfreeze the market but can create runs
- Despite lack of commitment, rich governments do better
 - More aggressive AQR-ST for wealthy governments
 - Inefficient to restrict government bailout options

Moral hazard: the aggregate view



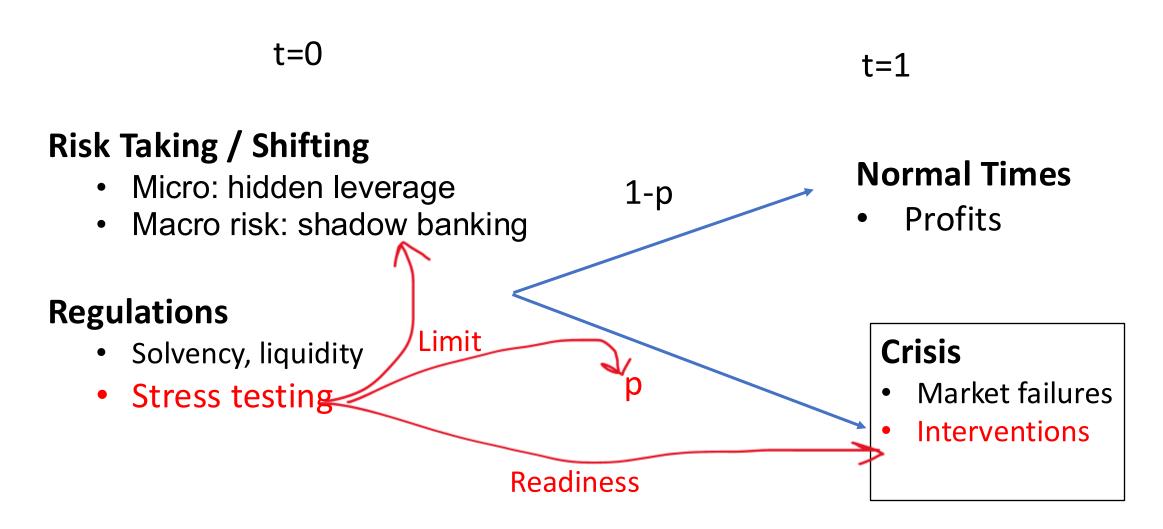
Moral Hazard and Bailouts: Volume vs Distribution (Philippon-Wang 2023)



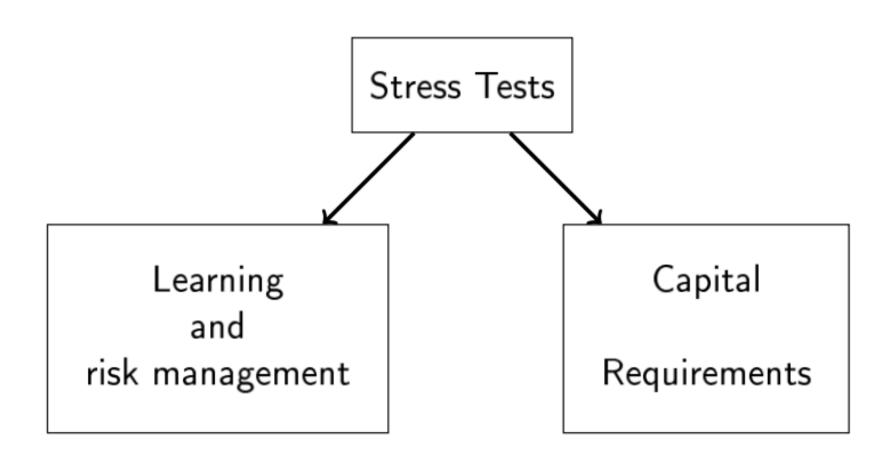
Lesson #2: Moral Hazard

- First generation models of MH are basically wrong
- Potential bailout as insurance policy -> aggressive Stress Test
 - limiting funds can lower welfare and even increase average bailout size
- Distribution matters
 - Micro incentives, limiting funds again lowers welfare, complementarity with PCA
- Two questions regulators should ask themselves
 - 1. Total cost / profits : how much will we loose?
 - 2. Distribution of P&L: do we punish/reward the right agents?

Anticipation & Planning

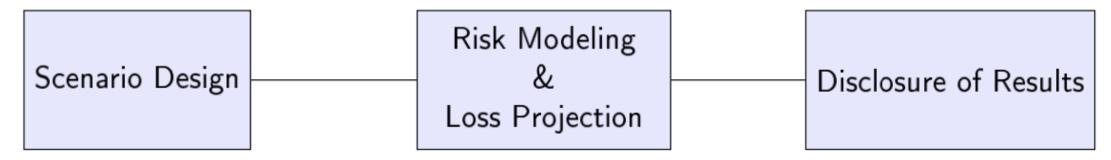


Using Stress Tests



Designing Stress Scenarios

(Parlatore-Philippon 2023)



- Literature focuses on *disclosure* of results
- We provide guidance on how to design the forward-looking scenarios

Stress Test Model

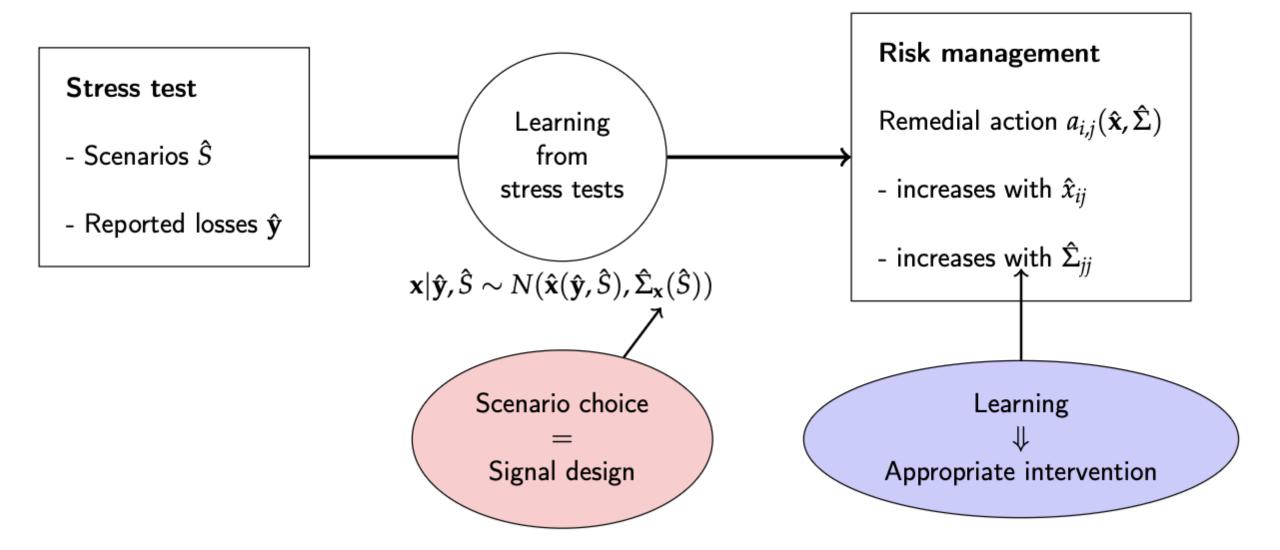
- ▶ J macroeconomic factors, $s = [s_1, ..., s_J]$
- ightharpoonup N banks, $i=1,\ldots,N$
 - ightharpoonup Losses of bank i given s

$$y_i(\mathbf{s}) = \mathbf{s} \cdot \mathbf{x}_i + \eta_i$$

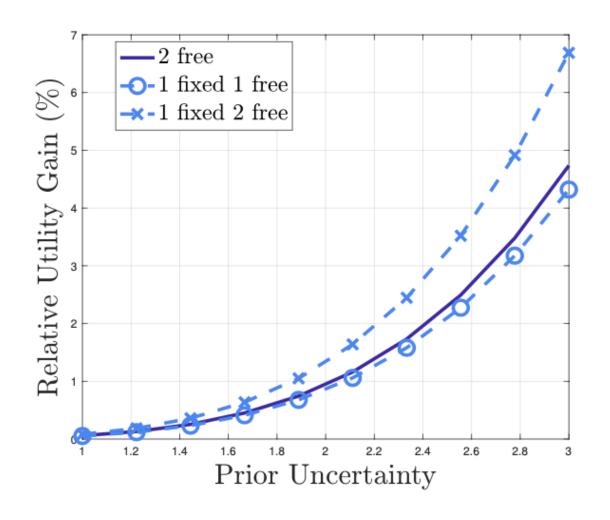
where x_i is the vector of exposures and η_i is idiosyncratic risk

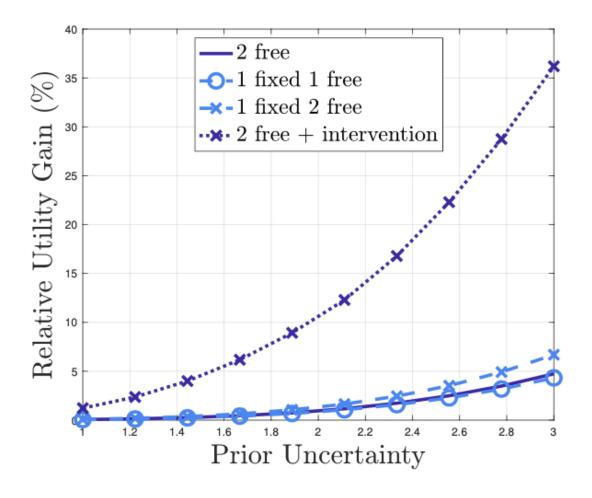
One regulator with linear quadratic preferences over aggregate wealth

$$W = \bar{W} - \sum_{i} y_{i}(s)$$



Gains relative to gains from a 1% decrease in cost of capital requirements





Lesson #3: Stress Testing

- Baseline vs explorations
- Complementarity between learning and targeted interventions (PCA)
 - Micro-Macro Again!
 - Learning has limited value for broad cap. Requirements
- Ask the right questions
 - Governance: what if these questions are "uncomfortable"?

Three Lessons and Three Challenges

- Framework for planning and using the right tools in the right sequence
 - 1. Complementarity between micro and macro tools
 - 2. Limiting moral hazard does <u>not</u> imply limiting available funds
 - 3. Importance of distribution of P&Ls for incentives

Challenges

- 1. Speed & Segmentation
- 2. Market Power & Market Discipline
- 3. Conflicts & Political Risks

1: Speed & Segmentation

- Previous arguments assume minimum amount of time to intervene
 - Announce program, deploy funds, etc. Reasonable assumption in the past.

 Runs were surprisingly slow. Time to find a buyer.
- But
 - SVB: What if we can't even get to the "weekend"?
 - LDI: What if private capital is slow moving?

2: Market power vs market discipline

- Concentration → strategic behavior
- Relates to speed issue
 - Slow down the help (Rajan-Diamond)
 - Speed up the risk (predatory trading)

Implications for Stress Testing

- More important to run the "right" stress test
 - Speed: when you send the money matters
 - Segmentation: where you send the money matters
- Suggest third role for ST: credible pre-positioning
 - Financial and political
- Top-down nimble, more scenarios, NBFI
- Bottom-up: robust, compare across banks: partial reversal of information disadvantage

3: Conflicts

- With monetary policy
 - Run stress test with high inflation? Signaling vs learning
 - All interventions become / act like plans (Haddad Moreira Muir)
- With fiscal policy
 - Scenarios for political risk?
 - Market discipline: clearly useful (US). Are we all EM now?
 - Private uncertainty about public policy can be costly
- Independent advisors for scenarios?

Appendix

Type 1: Runs

Crisis

- Objective of regulator
- Runs

- Tool: Deposit insurance
 Diamond and Dybvig (1983), Allen and Gale (2000),
 Goldstein and Pauzner (2005), Keister (2016), Dávila and
 Goldstein (2023)
- Uninsured deposits?
 Drechsler, Savov, Schnabl, Wang (2024)

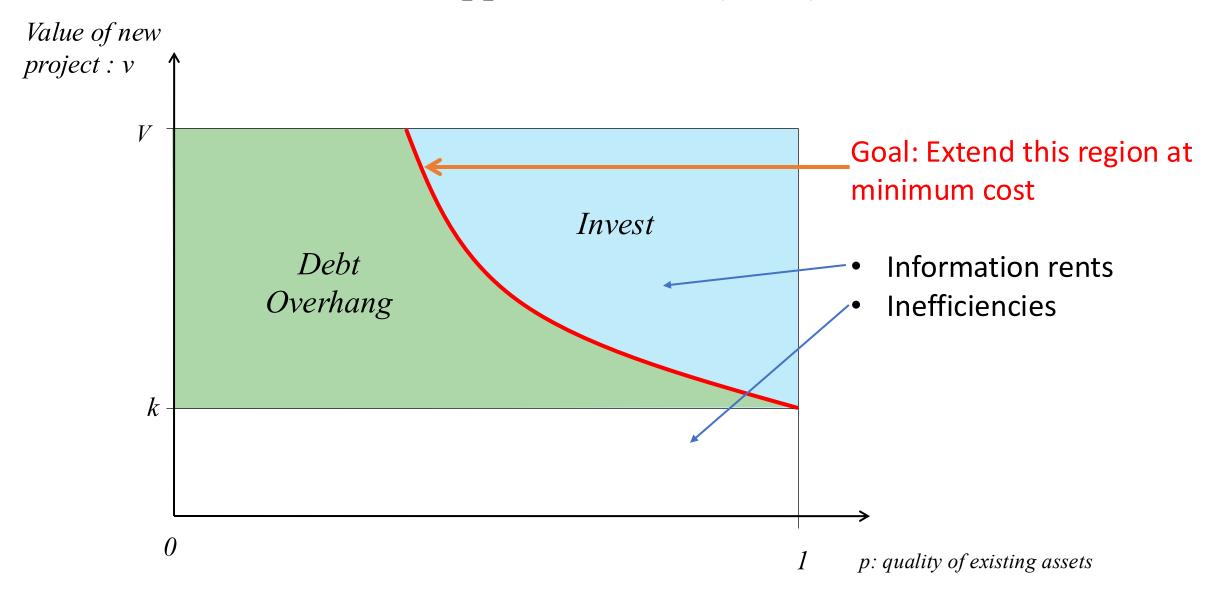
Type 2: Debt Overhang

Crisis

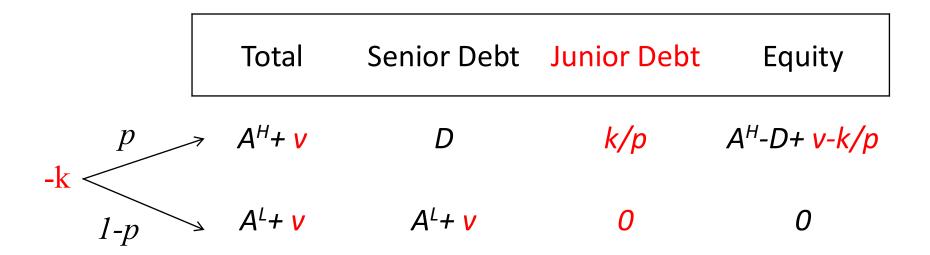
- Objective of regulator
 - Min{cost to taxpayers} s.t. {Welfare>W}
- Credit crunch

Debt Overhang (Philippon and Schnabl, 2013)

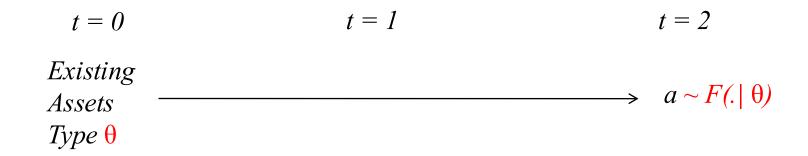
Philippon-Schnabl (2013)

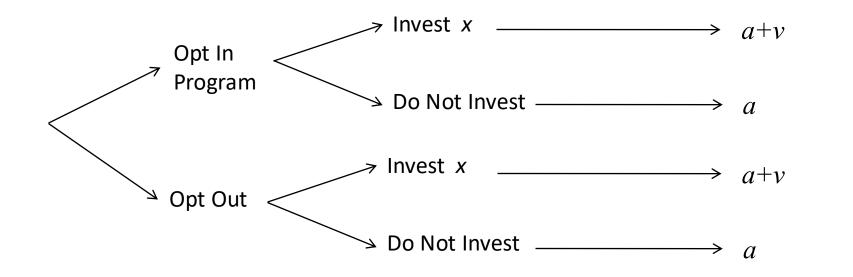


A1: Debt overhang: Underinvestment in Safe Projects



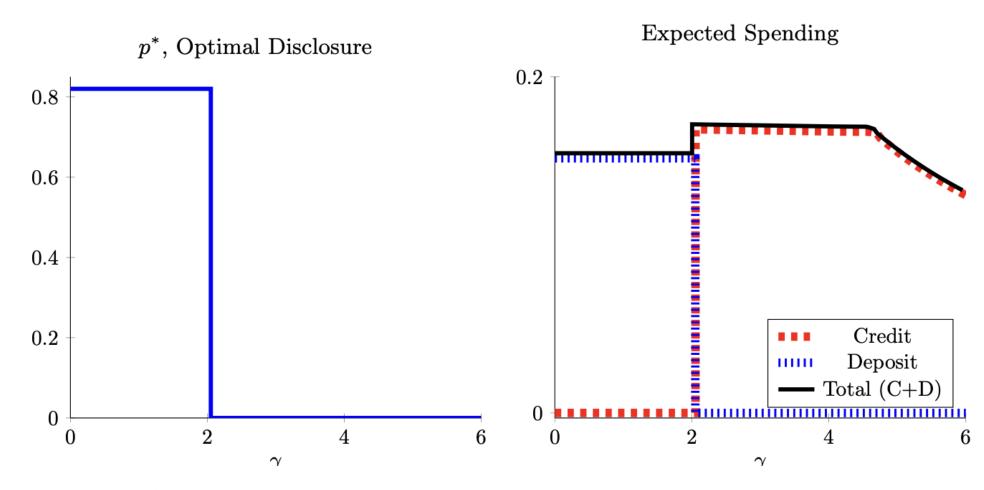
A2: Adverse Selection: Timing & Technology





A3: Runs vs Lemons

FIGURE 9
Paradox of Fiscal Capacity

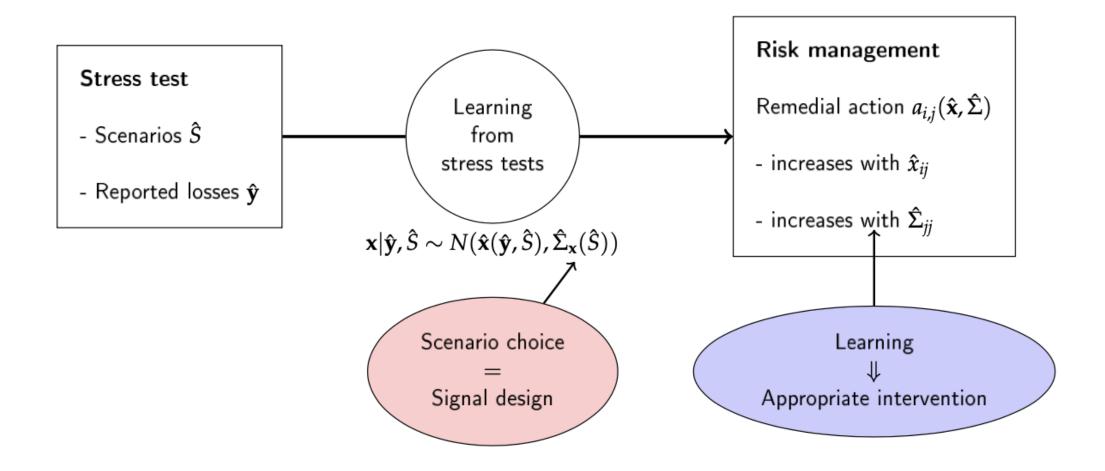


(Faria-e-Castro et al. 2017)

A 4: Designing Stress Scenarios

(Parlatore-Philippon 2023)

- Losses y= x s + e
- Ask about y to learn about x



A5: Uninsured Deposits & Moral Hazard

Assets

- Loans
- Credit Lines
- Liquid Assets

Liabilities

- Insured Deposits (iD)
- Uninsured Deposits (uD)
- Debt



A5: Uninsured Deposits (UD) and Moral Hazard

- Bailouts create moral hazard even if UD do not monitor
 - Usual free leverage, max government put + Indirect by starving monitors from funds
- If we bail out UD, we need quantity restrictions on min junior debt
 - Realistic? If not, must limit bailouts: impose losses on UD

Bailouts: Volume vs Distribution (Philippon-Wang 2023)

- If banks are substitutes, get <u>first best</u> even if government has no commitment
- With limited liability, moral hazard <u>decreases</u> when government has deep pockets
- Losses on shareholders and bond holders are good for incentives
 - Mergers, including loss sharing subsidies