

# The Effects of Pension Reforms on Physician Labour Supply: Evidence from the English NHS

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# Introduction

- ▶ Sustainability concerns have led to pension reforms around the world, reforming or scrapping generous DB schemes
- ▶ Such reforms also intended to increase labour supply incentives at younger ages
- ▶ But responsiveness of younger individuals to pension reforms is open question
  - ▶ Past research suggests individuals may not be fully aware of pension details, over-discount the future, have difficulty processing financial information
  - ▶ Most research has focused on individuals at/near retirement

# This Paper

- ▶ Study the impact of a major public sector pension reform in UK in 2010s
- ▶ Replaced a final salary with a career average defined benefit pension scheme
  - ▶ Fall in generosity of pension and altered link between pension wealth and labour supply at different points in life cycle
- ▶ Focus on tightly defined, highly skilled, public sector workers: NHS doctors
- ▶ Concern is reduction in generosity of pensions could reduce labour supply as generous back-loaded pensions are one way to retain high-paid, high-skilled public sector workers with outside options - doctors, civil servants, judges, etc

## Why of interest

- ▶ Similar reform affected all public sector workers so reform was salient and well publicised
- ▶ Affected doctors were sufficiently far from retirement to change labour supply, have outside options, can work flexibly for NHS and maybe more financially literate than other less educated workers
- ▶ The individuals we examine can alter labour supply in response to reforms and their labour supply matters for healthcare provision

## What we do

- ▶ Impact of reform on labour supply is theoretically ambiguous
- ▶ Exploit the staggered rollout of the reform to estimate labour supply impacts and use these to derive labour supply and pension wealth elasticities
- ▶ We find
  - ▶ Senior doctors increased labour supply on the extensive margin (less likely to leave the NHS) though labour supply increase relatively small (3% after 4 years, 8% after 6 years)
  - ▶ Larger responses for those with fewer outside options
  - ▶ Labour supply elasticity w.r.t. pension wealth of -0.05 and w.r.t. current returns to work of 0.04.
  - ▶ Change in pension wealth was main channel by which reforms affected labour supply
- ▶ Conclude: doctors are responsive to labour supply incentives brought about by pension reforms and not necessarily in the way that the doctors' union predicted

## Contribution relative to previous literature

- ▶ Impact of pension reforms
  - ▶ Most papers focus on those at or near retirement e.g. Blundell et al. (2016)
  - ▶ Two recent papers focus on similar reforms and provide estimates for all workers (Bovini, 2019, French et al., 2022)
  - ▶ We focus on a group of high-skilled and policy-relevant workers
- ▶ Doctor labour supply
  - ▶ Much of the literature is for USA, where incentives very different
  - ▶ Very little evidence from the UK: Ikenwilo and Scott (2007), Lee et al. (2019)
  - ▶ Builds on work in countries with similar systems e.g. Norway and Australia: Andreassen et al. (2013), Brekke et al. (2017), Broadway et al. (2017)
  - ▶ We exploit reform-induced variation and provide new focus on importance of pensions/delayed remuneration

# Background

- ▶ We focus on the most senior doctors in the NHS (consultants)
- ▶ 42% of the total doctor workforce and 8% of the total qualified clinical workforce
- ▶ Salaried public-sector employees, paid on national pay scales, with additional pay for
  - ▶ Additional responsibilities
  - ▶ Additional shifts
  - ▶ Performance related pay (clinical excellence awards)
- ▶ Can work in the private sector either alongside NHS work or instead
- ▶ Considerable variation in the availability of private work, both across specialities and geography

# Reform

- ▶ New NHS pension scheme introduced in 2015 involved a number of changes
  1. Move from final salary to career average gives greater returns to work more than 3 years from retirement (also less incentive to drop out of scheme towards end of career)
  2. Later retirement date (60 → 67) - reduces total value of the pension
  3. Later early retirement date (50 → 54) - mechanically delays retirement
- ▶ Those moved onto the new scheme are still entitled to their previous pension
- ▶ No changes to employee or employer contributions



## How may the reform affect labour supply?

- ▶ Several components to reform with different effects
- ▶ Relationship between current pay and pension value: Move to career average
  - ▶ For those more than 3 years from retirement the change increases return to additional pay, so has substitution effect and income effect (ambiguous net effect)
- ▶ Change in pension value: delayed retirement age reduces value of the pension for senior docs (negative wealth shock and a reduction in total remuneration)
  - ▶ For those with no outside option, increases incentives to supply labour to NHS
  - ▶ For those with an outside option, provides an incentive to work outside the NHS, so effect ambiguous
- ▶ Increase minimum retirement age from 50 to 54: For those with no outside option this will mechanically increase labour supply
- ▶ Impact of the reform on labour supply ambiguous and depends on outside options

# Rollout

- ▶ We exploit the staggered rollout of the scheme to estimate labour supply impacts
- ▶ New scheme was announced in March 2012
- ▶ Most existing staff were immediately moved onto the new scheme in April 2015
- ▶ Those less than 10 years from retirement in April 2012 were never moved
- ▶ Those 10 years to 13 years 5 months from retirement were moved over time
  - ▶ One birth month cohort (e.g. those born in March 1968) every two months
  - ▶ Between June 2015 and February 2022

# Data

- ▶ Monthly payroll (ESR) for all staff directly employed by the NHS
- ▶ Define a cohort of senior doctors working in the NHS in 2012 born between April 1962 and December 1969 ( $N = 11,872$ )
  - ▶ Those born Oct 1966 - Dec 1969 were immediately treated in April 2015
  - ▶ Those born between Apr 1962 and Sep 1966 were staggered into treatment [▶ Diagram](#)
  - ▶ No never treated doctors (potentially different trends in labour supply of oldest employed doctors)
  - ▶ Use of always treated eliminates common anticipation effects uncorrelated with treatment date (e.g. all of the cohort had a retirement age of 67)
  - ▶ Narrow cohort means we only compare those born at most seven years apart
- ▶ Sample period is April 2012 to August 2021, so includes 3 years pre-reform for all of the cohort

## Summary statistics

Table: Consultant cohort summary statistics in 2014

	Mean	SD
Age	48.0	2.24
Female	32.6%	46.9%
NHS participation	93.9%	23.0%
NHS pay conditional on participation	£121,000	£33,600
NHS FTE conditional on participation	0.972	0.122
NHS pension scheme membership conditional on participation	0.988	0.0982
N	11,872	

## Empirical strategy

- ▶ Staggered diff-in-diff
- ▶ Model the labour supply of individual  $i$  in birth-month group  $j$  in month  $t$  as

$$y_{ijt} = \sum_{h=0}^{74} \beta_h \mathbf{1}(t = E_j + h) + \alpha_j + \delta_t + \gamma \text{age}_{it} \times \text{gender}_{it} + u_{ijt} \quad (1)$$

where  $E_j$  is the month that each group is first treated

- ▶ Each  $\beta_h$  measures the effect of the new pension plan  $h$  months after being moved onto it
- ▶ Control for group (birth-month,  $\alpha_j$ ) and time fixed effects, as well as age (dummy variables for each year) by gender effects
- ▶ Estimate using imputation estimator proposed by Borusyak et al. (2021)

## Identification

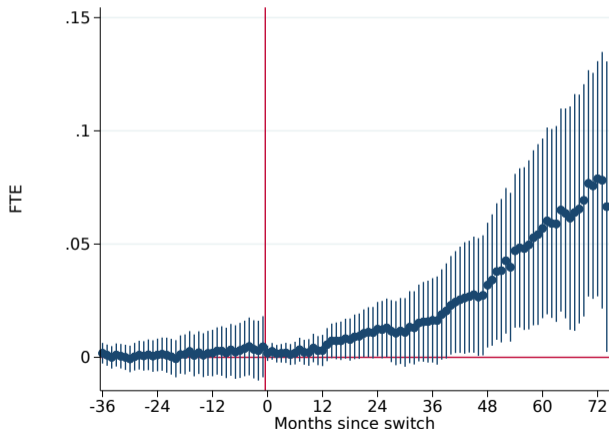
- ▶ Assume all other factors determining doctor labour supply, conditional on controls, are uncorrelated with treatment timing
  - ▶ Control for age and gender as these are correlated with labour supply and treatment timing via date of birth
  - ▶ There can be common anticipation effects for all who are treated since we only use ever-treated
  - ▶ Time-varying common anticipation effects will be absorbed by month dummies
  - ▶ Anticipation effects that are constant but vary across birth months will be absorbed by the birth-month(group) dummies
- ▶ Threat to identification is time-varying anticipation effects that are correlated with timing of treatment. We assume there are none but test for pre-trends (Borusyak et al. 2021)

## Labour supply results

- ▶ Examine several measures of NHS labour supply
  - ▶ Total labour supply: FTE worked, including zeros
  - ▶ Extensive margin: dummy variable for working
  - ▶ Intensive margin: FTE conditional on working
- ▶ Examine impact on pension scheme membership

# Labour supply results

Figure: Total labour supply

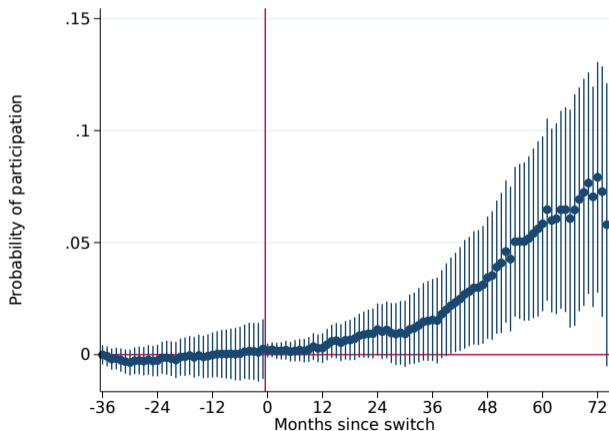


- ▶ Overall increase in labour supply
- ▶ No pre-trend so no different anticipation effects between those moved earlier and later
- ▶ Four years after being moved, senior doctors work 0.03(3%) more of an FTE, rising to 0.08 after six years
- ▶ Average labour supply in 2014 was 0.91, so equivalent to a 3.5% and 8.6% increase



# Labour supply results

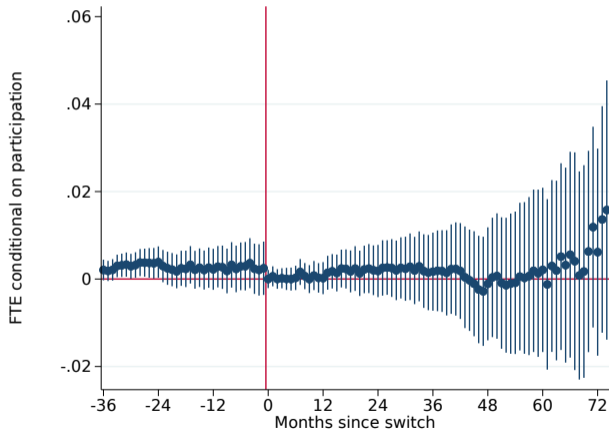
Figure: Extensive margin



- ▶ Four years after being moved, senior doctors are 3.4pp more likely to be working in the NHS, rising to 7.9pp after six years
- ▶ 94% of our cohort were working for the NHS in 2014 → mostly reduced leaving
- ▶ Not mechanical from increased retirement age - almost all under previous retirement age

# Labour supply results

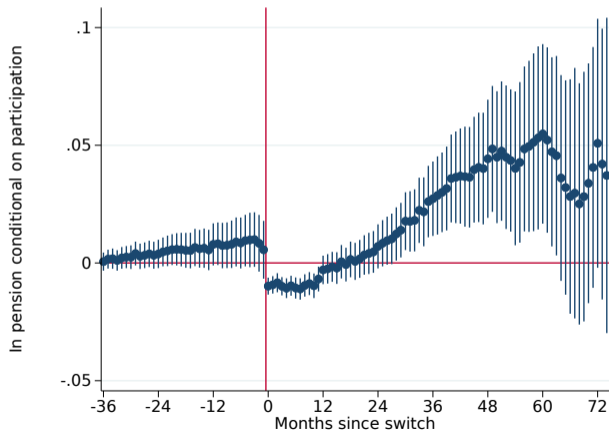
Figure: Intensive margin



► No significant change

# Labour supply results

Figure: Pension scheme membership conditional on working






- ▶ Immediate drop in participation, suggesting doctors did not internalise changes prior to being treated
- ▶ Large increase after a year: five years after being moved, 5.5pp more likely to be a member
- ▶ Almost all doctors were members pre-reform, so this is driven by fewer leaving (previously senior doctors dropped out before retirement)

## Labour supply results

- ▶ *Increase* in labour supply when moved to new pension scheme
- ▶ Driven by an increase on the extensive margin, no change on the intensive margin
- ▶ Initial dropout from pension scheme, then increase over time
- ▶ Primary results robust to:
  - ▶ Different cohorts [▶ Results](#)
  - ▶ Including never treated (with additional cohort time trends) [▶ Results](#)
  - ▶ Inclusion of hospital fixed effects [▶ Results](#)
  - ▶ Similar results with OLS [▶ Results](#)

## Heterogeneity: summary

- ▶ Labour supply responses larger for senior doctors with fewer outside options 
- ▶ Robust to including hospital fixed effects  ▶ Results
- ▶ Consistent with predictions of model and highlights the importance of outside options for labour supply
- ▶ Similar responses from male and female senior doctors  ▶ Results

## Estimating labour supply elasticities

- ▶ Use our estimates of the labour supply changes to derive labour supply elasticities by treating the reform as a source of exogenous financial changes
- ▶ To do this need to quantify the financial impacts of the reform
- ▶ We estimate elasticities by relating our estimates of the financial impacts of the reform to our estimate of the total change in labour supply in response to the reform

# Estimating labour supply elasticities

- ▶ The reform has two major financial impacts
  1. Reduction in pension wealth, primarily driven by increased retirement age
  2. Increase in pension returns to current earnings if more than 3 years from retirement
- ▶ We can use our results to estimate labour supply elasticities w.r.t. these impacts
- ▶ Compare male and female senior doctors
  - ▶ Different financial impacts by gender due to different life expectancies and earnings profiles
  - ▶ But the same labour supply response → can separate the effects of the two channels
- ▶ Assumptions
  - ▶ Both genders have the same elasticities
  - ▶ Two financial effects affect labour supply in an additively separable way

## Estimated financial impacts

- ▶ Estimate financial impacts by estimating counterfactual earnings trajectories and applying pension scheme rules
- ▶ Wealth effect: change in PDV of pension entitlement
- ▶ Incentive effect: effect of £1 earnings on PDV of pension entitlement

Table: Estimated financial effects of the reform by gender

	Male	Female
Wealth effect	-40.9%	-39.3%
Incentive effect	17.2%	19.3%

Incentive effect: For each additional pound earned at least three years from retirement, senior doctors get an additional £0.17-0.19 into their pension.



# Estimated elasticities

- ▶ Relate changes in labour supply and financial incentives to back out elasticities

▶ Methodology

Table: Estimated elasticities

	Estimated elasticity
Wealth, $\epsilon_{\kappa}$	-0.0544 [-0.0951, -0.0137]
Incentive, $\epsilon_{\tau}$	0.0428 [0.0108, 0.0749]

- ▶ Both elasticities in the expected direction though smaller than previous literature
  - ▶ Doctors are less responsive than general population (e.g. French et al., 2022)
  - ▶ May be less responsive to delayed remuneration (pension changes) than current wage changes

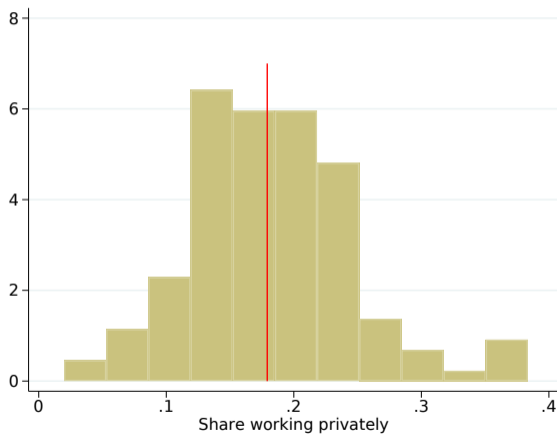
## Conclusions

- ▶ Introduction of a more affordable pension scheme *increased* labour supply of senior doctors in the NHS
- ▶ Driven by increase on the extensive margin, the result of a reduction in pension wealth and an increase in current labour supply incentives
- ▶ Increased the number of senior doctors working in the NHS by 666 by 2021, out of a cohort of 11,900 (5.6% increase)
- ▶ Larger impact for those with fewer outside options
- ▶ Our robust design means cannot identify effect on younger doctors/those thinking of careers in medicine
- ▶ Pension reforms do not necessarily reduce the labour supply of highly skilled existing staff with relatively few outside options

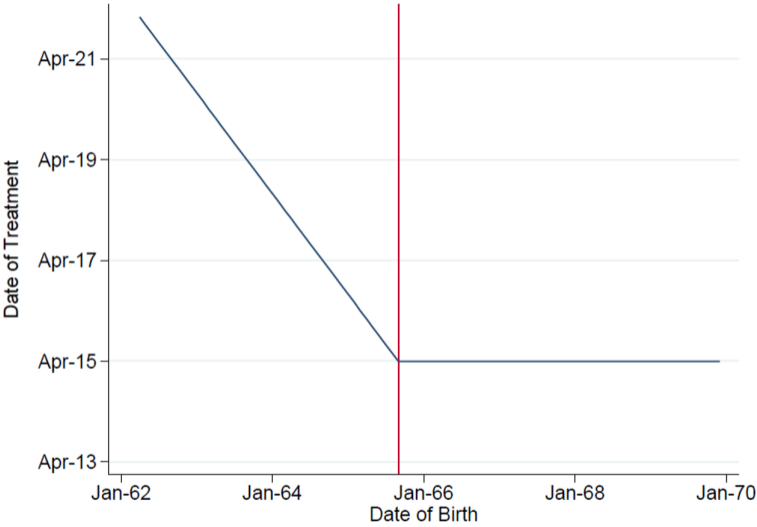
**Thank you**

# Background

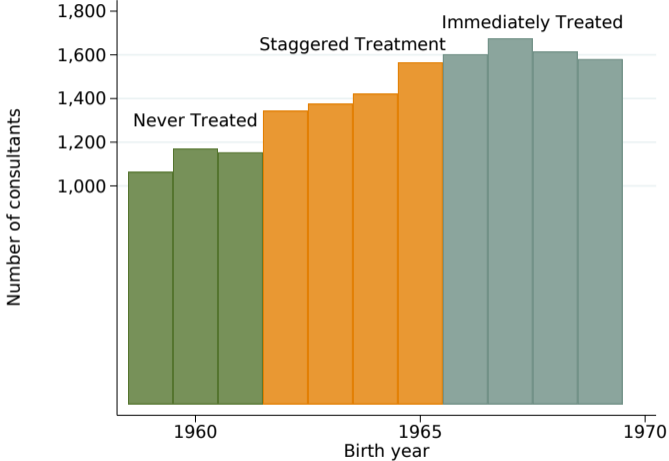
Figure: Share of senior doctors working in the private sector



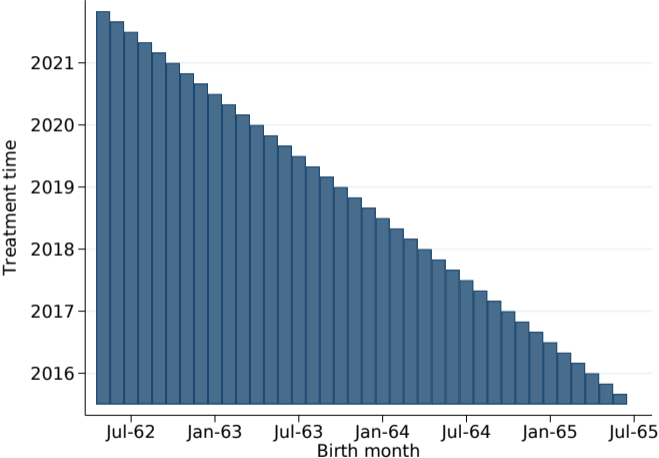
# Staggered roll out



# Staggered roll out

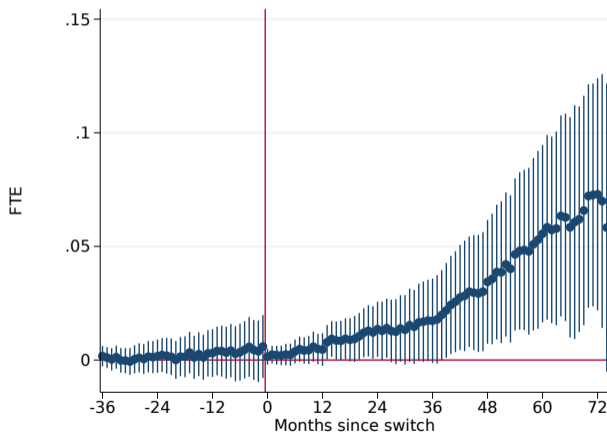


# Staggered roll out



# Robustness

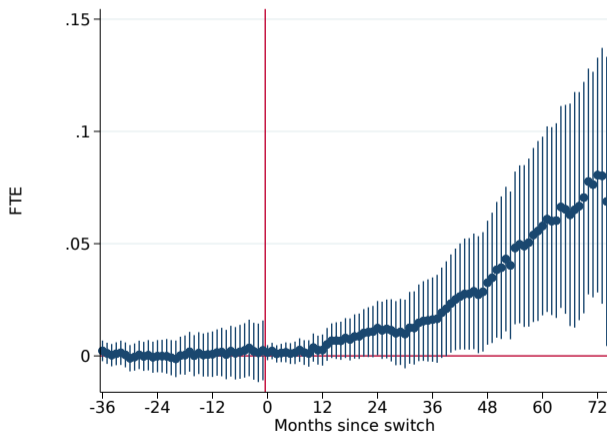
Figure: Total labour supply with short cohort





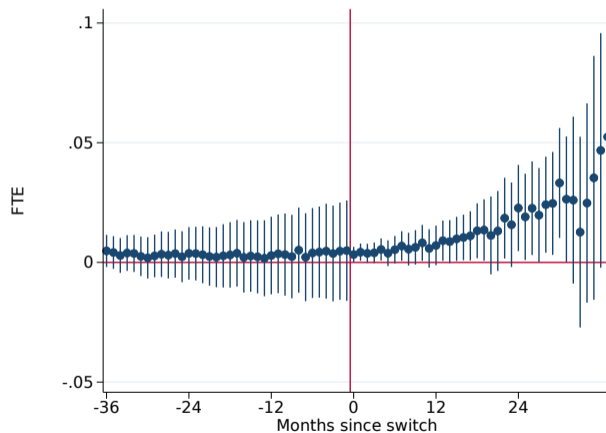
# Robustness

Figure: Total labour supply with long cohort



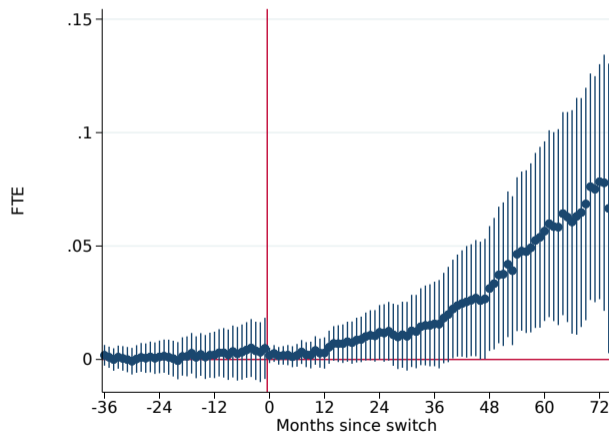
# Robustness

Figure: Total labour supply including never treated



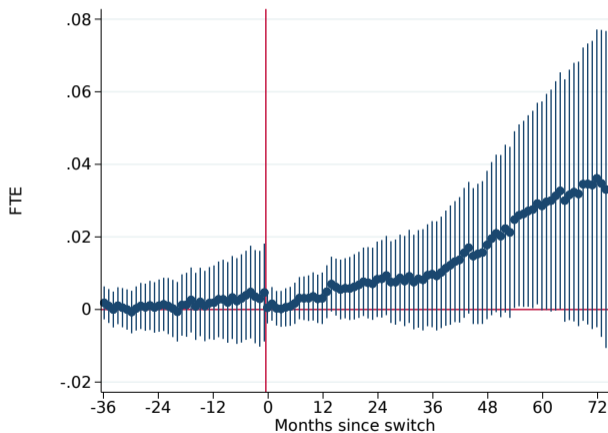
# Robustness

Figure: Total labour supply with trust FEs



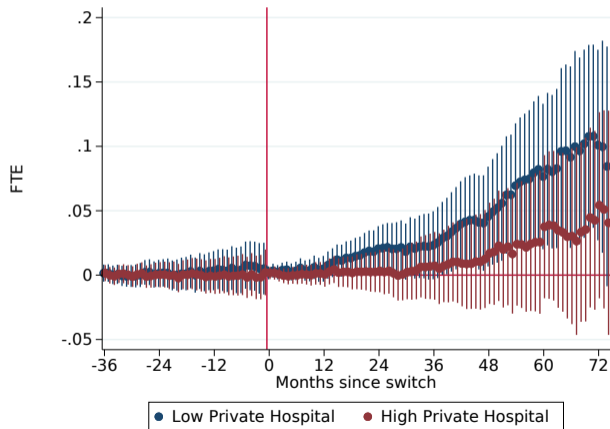
# Robustness

Figure: Total labour supply with OLS



## Heterogeneity: outside options

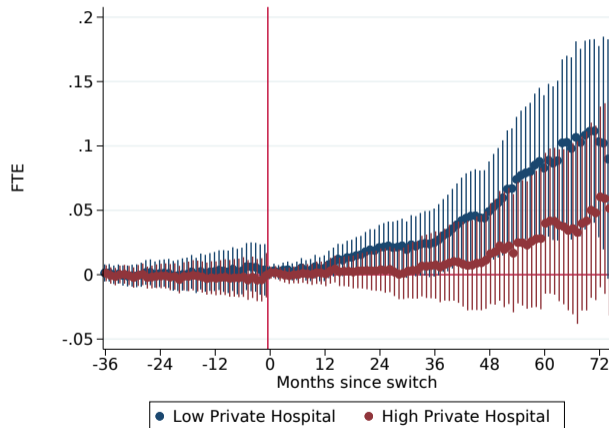
Figure: Total labour supply by hospital private sector opportunities



- ▶ Measured as share of senior doctors in each NHS hospital working in the private sector in 2022
- ▶ Captures geographical variation in demand/supply of private healthcare
- ▶ Consistent with prediction of our labour supply model

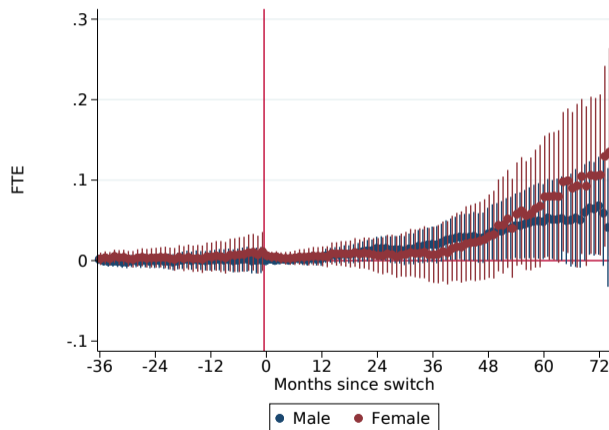
# Heterogeneity robustness

Figure: Total labour supply by hospital private sector opportunities



# Heterogeneity robustness

Figure: Total labour supply by gender



## Elasticity methodology

- ▶ Our assumptions imply the following equation holds for each gender

$$\% \Delta y = \epsilon_{\kappa} \% \Delta \kappa + \epsilon_{\tau} \% \Delta \tau \quad (2)$$

- ▶ Where  $y$  is labour supply,  $\kappa$  is pension wealth and  $\tau$  is the current return
- ▶ Solving the system of equations gives the following formulae for the elasticities

$$\epsilon_{\kappa} = \bar{\%} \Delta y \frac{\% \Delta \tau_f - \% \Delta \tau_m}{\% \Delta \kappa_m \% \Delta \tau_f - \% \Delta \kappa_f \% \Delta \tau_m} \quad (3)$$

$$\epsilon_{\tau} = \bar{\%} \Delta y \frac{\% \Delta \kappa_m - \% \Delta \kappa_f}{\% \Delta \kappa_m \% \Delta \tau_f - \% \Delta \kappa_f \% \Delta \tau_m} \quad (4)$$