

Discussion on:  
Government Procurement and Access to Credit:  
Firm Dynamics and Aggregate Implications

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July 7, 2022

## Complex interdependencies in firms' sales in private & public markets:

Static substitutabilities (for credit-constrained firms) across markets:

Public market sales today  $\uparrow$   $\implies$  Private market sales today  $\downarrow$

Dynamic complementarities within and across markets:

Public market sales today  $\uparrow$   $\implies$  Public market sales tomorrow  $\uparrow$

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# Importance of Studying Interdependencies Across Markets

- These interdependencies mediate how changes in procurement policies affect firms' behavior in the private market.
- The careful modeling of such interdependencies thus makes di Giovanni et al. (2022) a **very important** contribution towards understanding the implications of procurement policies in the economy in **general equilibrium**.

# Single Market Assumption

- However, there is not a single public market nor a single procurement policy: private and public markets are themselves aggregates of a myriad of markets.
- Prior work has documented static & dynamic interdependencies across **many private** markets; e.g., work on firm dynamics within & across export markets.
- This work shows how changes in trade policy in a country (e.g., the US) may impact some markets (e.g., Mexico) differently from others (e.g., Australia).
- No work measuring static & dynamic interdependencies across **many public** markets: no work on firm dynamics within & across procurement markets.
- No tools, e.g., to determine how changes in procurement policies in a region will affect subsequent procurement outcomes in the same and other regions.

# Many Market Reality

- Jointly with Pietro Buri and Manuel García-Santana, we have done a (very preliminary) descriptive analysis of the procurement market in Spain.

## *Main Conclusions*

- 1 Large number of very heterogeneous procurement markets.
- 2 Firms participating in procurement markets are also heterogeneous.
- 3 Participation in procurement suffers from high attrition rate.
- 4 Firms' participation in procurement grows with age in the market.
- 5 Political parties in power correlate with which firms earn contracts.

Markets

Firms

Attrition

Selection

Elections

Data

# Conclusion

- Di Giovanni et al. (2022) is an excellent first study of how aspects of public procurement affect the macroeconomy.
- The world of public procurement at the national level is very complex, with many heterogeneous buyers and sellers, and relatively understudied.
- Modeling the dynamics of firms within and across specific public markets has the potential to be of a first-order importance when evaluating the impact of changes in procurement rules in any of these markets.

SLIDES WITH PRELIMINARY RESULTS

# Procurement Data: Tender Electronic Daily (TED)

- Same data used as in García-Santana and Santamaría (2022)
- Tenders above a threshold must be published in Official Journal of the EU.
- Threshold currently determined in by the EU Directive 2014/24/EU.
  - e.g., threshold for supplies and services contracts is 139,000 euros.
- Information provided for each tender:
  - Good or service provided (approx. 6,000 different codes).
  - Agency awarding the contract (approx. 10,000 agencies in Spain).
  - Estimated and final price of the contract.
  - Firm to which contract is awarded.
- Information available for all EU countries.



# Heterogenous Markets

Agency Type	Agencies		Contracts		Value		Products Num.
	Num.	%	Num.	%	Billions	%	
Local Ayto. Valladolid	2,289	40	26,371	16	26	19	1,857 cleaning services
Provincial Soc. Prov. Desarrollo	332	5	7,550	5	4,2	3	790 road passenger-transport
Regional - C.A. Gerencia Reg. Salud	1,756	30	60,387	36	49	35	2,391 pharmaceutical products
Hospital Hosp. Clinico Valladolid	349	6	31,659	19	1	7	835 medical consumables
University Rectorado UVa	140	2	6,520	4	3,2	2	708 laboratory equipment
National Delegación Agencia Trib.	804	14	32,700	20	45	32	2,020 food and beverage

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# Heterogenous Firms

- 27,395 different establishments selling at least once between 2009-2019
  - E.g. “Fruta Hermanos Ruiz Gómez” sells one product (fruit) to a few of hospitals
  - E.g. “Abbott” sells 80+ products (chemicals) to 177 agencies in 70 cities
- Skewed distrib. (across establishments) in extensive and intensive margins

	Mean	P50	P75	P90	P95	P99	P99.9
agencies	3.34	1	2	5	11	44	135
contracts	6.34	1	4	10	21	82	459
cities	2.21	1	2	4	7	24	62
products	2.48	1	2	5	8	22	68
sales (millions)	5	0.3	1	5	14	79	560
sales to different C.A (%)	11	0	0	50	72	89	97

- Strong positive sorting: 10%  $\Delta$  in buyer's size  $\rightarrow$  4.4%  $\Delta$  in seller's size
  - similar when computed within agency types

# Attrition

	Entry Cohort										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	total
2010	3,032	.	.	.	.	.	.	.	.	.	5,645
2011	512	2,295	.	.	.	.	.	.	.	.	4,208
2012	186	399	2,113	.	.	.	.	.	.	.	3,617
2013	107	190	476	2,540	.	.	.	.	.	.	4,062
2014	75	116	256	654	2,704	.	.	.	.	.	4,442
2015	53	84	166	315	643	2,684	.	.	.	.	4,518
2016	41	66	116	199	321	606	3,321	.	.	.	5,169
2017	32	58	88	143	210	321	838	3,945	.	.	6,088
2018	26	47	71	105	156	210	430	836	4,002	.	6,296
2019	24	45	59	85	128	155	256	407	818	4,070	6,429

Approx. 80% attrition rate after the first year

# Attrition

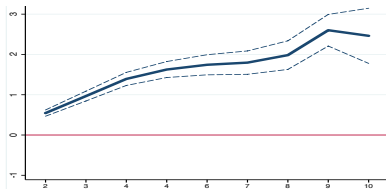
	Entry Cohort										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	total
2010	3,032	.	.	.	.	.	.	.	.	.	5,645
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2019	24	45	59	85	128	155	256	407	818	4,070	6,429

Approx. 90% attrition rate after the second year

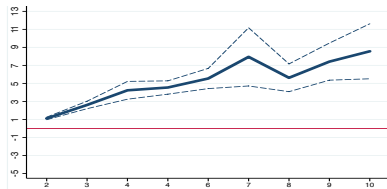
# Selection - Regressions on Age Fixed Effects

$$y_{it} = \sum_{a \geq 2} \beta_a \mathbb{1}\{\text{age}_{it} = a\} + \varepsilon_{it}$$

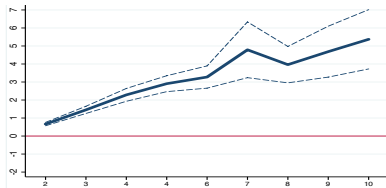
(a) Log Sales



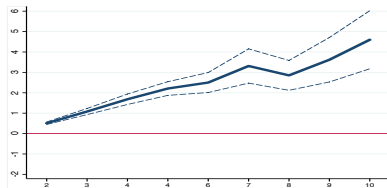
(b) Number of Contracts



(c) Number of Agencies



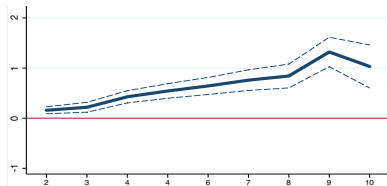
(d) Number of Cities



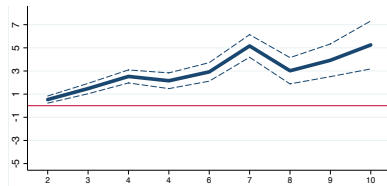
# Selection - Regressions Controlling for Firm Fixed Effects

$$y_{it} = \sum_{a \geq 2} \beta_a \mathbb{1}\{\text{age}_{it} = a\} + FE_i + \varepsilon_{it}$$

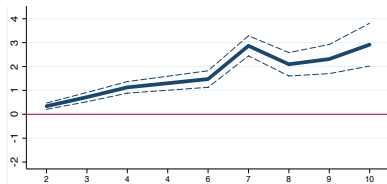
(a) Log Sales



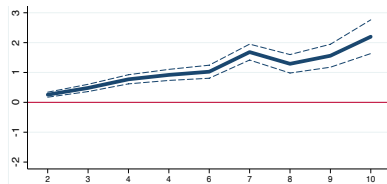
(b) Number of Contracts



(c) Number of Agencies



(d) Number of Cities



# Role of Political Parties - Local Level

- Define two periods on either side of 2011 local elections:

$$t = 1: \{2009, 2010\} \quad \text{and} \quad t = 2: \{2012, 2013\}.$$

- Restrict sample to municipalities with procurement contracts in either period whose mayor before and after 2011 elections belongs to either PP or PSOE.
- Use information on  $t = 2$  and an OLS estimator to estimate

$$y_{ijt} = \beta y_{ijt-1} + \gamma y_{ijt-1} \mathbb{1}\{\text{party}_{jt} = \text{party}_{jt-1}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt},$$

and

$$\begin{aligned} y_{ijt} = & \beta y_{ijt-1} + \gamma_1 y_{ijt-1} \mathbb{1}\{PP_{jt-1}, PP_{jt}\} \\ & + \gamma_2 y_{ijt-1} \mathbb{1}\{PP_{jt-1}, PSOE_{jt}\} \\ & + \gamma_3 y_{ijt-1} \mathbb{1}\{PSOE_{jt-1}, PP_{jt}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt}. \end{aligned}$$



# Role of Political Parties - Local Level

- Define two periods on either side of 2011 local elections:

$$t = 1: \{2009, 2010\} \quad \text{and} \quad t = 2: \{2012, 2013\}.$$

- Restrict sample to municipalities with procurement contracts in either period whose mayor before and after 2011 elections belongs to either PP or PSOE.
- Use information on  $t = 2$  and an OLS estimator to estimate

$$y_{ijt} = \underbrace{0.07}_{(0.009)} y_{ijt-1} + \underbrace{0.03}_{(0.012)} y_{ijt-1} \mathbb{1}\{\text{party}_{jt} = \text{party}_{jt-1}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt},$$

$$\begin{aligned} y_{ijt} = & \underbrace{0.07}_{(0.011)} y_{ijt-1} + \underbrace{0.05}_{(0.015)} y_{ijt-1} \mathbb{1}\{PP_{jt-1}, PP_{jt}\} \\ & - \underbrace{0.07}_{(0.011)} y_{ijt-1} \mathbb{1}\{PP_{jt-1}, PSOE_{jt}\} \\ & + \underbrace{0.01}_{(0.015)} y_{ijt-1} \mathbb{1}\{PSOE_{jt-1}, PP_{jt}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt}. \end{aligned}$$

# Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- Using information on all regional contracts between 2009 and 2014, classify firms as **PP affiliated** if they have more than  $n$  contracts and, at least, 75% of their contracts are with governments of **PP**.

# Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- Using information on all regional contracts between 2009 and 2014, classify firms as **PSOE affiliated** if they have more than  $n$  contracts and, at least, 75% of their contracts are with governments of **PSOE**.

## Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- Using information on all regional contracts between 2009 and 2014, classify firms as **independent** if they are **neither PP affiliated nor PSOE affiliated**.

# Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- Using information on all regional contracts between 2009 and 2014, classify firms as independent if they are neither PP affiliated nor PSOE affiliated.
- Using information on all years in the period 2015-2019 and all regions with a government belonging to either PP or PSOE, use OLS to estimate

$$\begin{aligned} y_{ijt} = & \beta y_{ij0914} + \gamma_1 \mathbb{1}\{PP_{jt}, PP_{it}\} \\ & + \gamma_2 \mathbb{1}\{PP_{jt}, PSOE_{it}\} \\ & + \gamma_3 \mathbb{1}\{PSOE_{jt}, PP_{it}\} \\ & + \gamma_4 \mathbb{1}\{PSOE_{jt}, PSOE_{it}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt}. \end{aligned}$$

# Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- For firms with a number of contracts between 2009 and 2014 above

$$n = 3$$

we obtain the following estimates

$$\begin{aligned} y_{ijt} = & \underbrace{0.067}_{(0.001)} y_{ij0914} + \underbrace{0.006}_{(0.004)} \mathbb{1}\{PP_{jt}, PP_{it}\} \\ & + \underbrace{0.001}_{(0.003)} \mathbb{1}\{PP_{jt}, PSOE_{it}\} \\ & + \underbrace{0.001}_{(0.004)} \mathbb{1}\{PSOE_{jt}, PP_{it}\} \\ & + \underbrace{0.017}_{(0.004)} \mathbb{1}\{PSOE_{jt}, PSOE_{it}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt}. \end{aligned}$$

# Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- For firms with a number of contracts between 2009 and 2014 above

$$n = 5$$

we obtain the following estimates

$$\begin{aligned} y_{ijt} = & \underbrace{0.067}_{(0.001)} y_{ij0914} + \underbrace{0.017}_{(0.007)} \mathbb{1}\{PP_{jt}, PP_{it}\} \\ & + \underbrace{0.003}_{(0.006)} \mathbb{1}\{PP_{jt}, PSOE_{it}\} \\ & + \underbrace{0.008}_{(0.007)} \mathbb{1}\{PSOE_{jt}, PP_{it}\} \\ & + \underbrace{0.019}_{(0.006)} \mathbb{1}\{PSOE_{jt}, PSOE_{it}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt}. \end{aligned}$$

# Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- For firms with a number of contracts between 2009 and 2014 above

$$n = 7$$

we obtain the following estimates

$$\begin{aligned} y_{ijt} = & \underbrace{0.067}_{(0.001)} y_{ij0914} + \underbrace{0.020}_{(0.008)} \mathbb{1}\{PP_{jt}, PP_{it}\} \\ & + \underbrace{0.012}_{(0.008)} \mathbb{1}\{PP_{jt}, PSOE_{it}\} \\ & + \underbrace{0.013}_{(0.009)} \mathbb{1}\{PSOE_{jt}, PP_{it}\} \\ & + \underbrace{0.028}_{(0.009)} \mathbb{1}\{PSOE_{jt}, PSOE_{it}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt}. \end{aligned}$$



# Role of Political Parties - Regional Level

- Split sample period into two periods:

[2009, 2014]                      and                      [2015, 2019].

- For firms with a number of contracts between 2009 and 2014 above

$$n = 9$$

we obtain the following estimates

$$\begin{aligned} y_{ijt} = & \underbrace{0.067}_{(0.001)} y_{ij0914} + \underbrace{0.024}_{(0.010)} \mathbb{1}\{PP_{jt}, PP_{it}\} \\ & + \underbrace{0.021}_{(0.010)} \mathbb{1}\{PP_{jt}, PSOE_{it}\} \\ & + \underbrace{0.015}_{(0.011)} \mathbb{1}\{PSOE_{jt}, PP_{it}\} \\ & + \underbrace{0.032}_{(0.011)} \mathbb{1}\{PSOE_{jt}, PSOE_{it}\} + FE_{it} + FE_{jt} + \varepsilon_{ijt}. \end{aligned}$$

# Taking Stock

## *Facts:*

- 1 Obtaining contracts in a municipality is correlated with obtaining contracts in the same municipality in the future, more so if the same party stays in power.
- 2 Firms that obtain regional contracts mostly from one political party are more likely to subsequently obtain contracts from regions governed by that party.

## *Possible Explanations:*

- 1 Heterogeneity across parties in the goods or services they buy.
- 2 Information on firm performance is shared more often within parties.
- 3 Political parties arbitrarily grant contracts to certain firms.

**Note:** The evidence presented is consistent with **any** of these three explanations.