


# The Economics of Bank Supervision

by

## T. Eisenbach, D. Lucca and R. Townsend



Discussion by  
**Elena Carletti**  
Bocconi University and CEPR

**Madrid, 24-25 May 2017**

# Motivation/1

- Significant increase in the Fed supervisory staff post crisis
- How is staff employed in terms of supervisory hours?
  - Many hours are employed in the large BHCs, but **not** in proportion of assets (except for very large BHC)
  - Over the years, large banks have received increasingly **more attention** relative to small banks, so the gap has reduced

	2002-2006		2007-2009		2010-2014	
	Small	Large	Small	Large	Small	Large
Total Assets (\$ tn)	801	9980	1049	14419	1066	15802
Total Yearly Hours (thousands)	83	347	100	488	104	807
Total Yearly Hours / Total Assets (\$ bn)	104	35	96	34	98	51
$\sigma(ROA)$ (%)	0.56	0.61	0.80	0.85	0.68	0.66
Probability of Failure (%)	0.00	0.00	0.66	0.31	0.25	0.06

# Motivation/2

---

- Small and large banks have different risk profiles
  - Large banks are riskier before and during the crisis
  - But less risky after the crisis

	2002-2006		2007-2009		2010-2014	
	Small	Large	Small	Large	Small	Large
Total Assets (\$ tn)	801	9980	1049	14419	1066	15802
Total Yearly Hours (thousands)	83	347	100	488	104	807
Total Yearly Hours / Total Assets (\$ bn)	104	35	96	34	98	51
$\sigma(ROA)$ (%)	0.56	0.61	0.80	0.85	0.68	0.66
Probability of Failure (%)	0.00	0.00	0.66	0.31	0.25	0.06

- These observations suggest some relationship between size, risk and supervisory hours



# The paper

---

- Novel data set containing supervisory hours at the FED
- Main questions
  - What determines supervisory hours?
  - What is the impact of supervision?
  - How are supervisory resources allocated?

# Approach of the paper

---

- It needs a “model”/conceptual framework
- Resource allocation analyzed in different steps
  - One bank in isolation – bank risk and size as **determinants** of supervisory hours
  - Multiple banks – structural model, **two steps approach** to study impact of supervision on risk and aggregate resource allocation
- Note: in the model a default externality is introduced – large for banks with assets above \$10bn after 2008

# Main answers

---

- Hours spent supervising banks increase with size and risk
  - Size elasticity **less than one** - potential scale economies
  - “**Break**” at \$10 bn assets – very large banks are special
  - **Riskier** banks receive more attention – percentage increase smaller for larger banks
  
- Large sensitivity of bank risk to supervisory effort
  - Supervision has a **significant impact** in reducing risk
  
- More attention on **very large** banks (>\$10 bn) post crisis
  - Higher dispersion/scarcity across districts

# General comments

---

- Very important (and different) research question
  - We know much too little about supervision
  - We ought to know, also because of post crisis staff increase and current “political climate”
- Novel data set on amounts of hours spent by supervisors doing their job
- Analysis and results can be pushed further
  - The research question
  - Some observations on model and results

# The research question

---

- Two main questions
  - What is the impact of supervision?
  - How are resources allocated?
- Alternative/complementary questions
  - What is the optimal supervisory arrangement?
    - How large should  $\alpha$  and  $\sigma$  be?
  - Is the observed supervisory arrangement optimal?
    - Are large/small banks supervised enough?
    - Is supervision effective enough?
- Can you find a “counterfactual” to use as benchmark?
  - Or even a way to calculate “optimal” supervision



# Some observations on model and results/1

---

- Key parameters  $\sigma$  and  $\alpha$  are constant across type of banks/districts
  - Is this the right assumption?
  - Can you test it?
    - E.g.  $\alpha < 1$  may suggest larger  $\sigma$  for larger banks
- Size elasticity less than 1 : economies of scale
  - Where do they come from (e.g., different information extraction problem in small and large banks)?
  - Can it be something else, such as intentional reduction of supervisory hours at large banks, maybe for political risk?
  - How do economies of scale square with the result that impact on risk smaller at larger banks?

# Some observations on model and results/2

- First step – baseline specification for supervisory hours
  - Estimates elasticity of hours to bank size  $\alpha$

Log(Hours)	(1)	(2)	(3)	(4)
Log(Assets)	0.96*** [0.02]	0.68*** [0.11]	0.68*** [0.11]	0.68*** [0.11]
Rating = 2	0.23*** [0.05]	0.15** [0.06]	0.15** [0.06]	0.15** [0.06]

## □ Estimating model parameter

1. Treat  $\mu$  as a fixed effect  $\rightarrow$  obtain reduced form  $\hat{\beta}$ 
  - Note that  $\mu(\beta(\sigma, \alpha, \eta_i))$ 
    - $\alpha$  goes from 0.68 to 0.55
    - $\sigma$  goes from 1 but 2 with IV
2. Compute  $\hat{\mu}$  from  $\hat{\beta}$ s  $\rightarrow$  estimate  $\hat{\beta}_\mu$  and  $\hat{\sigma}$
3. From  $\hat{\sigma} \rightarrow \hat{\eta}_i$  and  $\hat{\alpha}$

How shall we interpret these (different) numbers?

# Conclusions

---

- Very important topic
  - We know too little about it
  - Authors have to be praised for the idea and the effort
- Difficult paper to write – where to start from?
- Try and push questions and analysis further
  - Clarify research questions
  - Look for some “optimality” criteria/benchmarks
- Policy implications?

# Addition slide: The model

- Probability of default of bank  $I$

$$PD(R_i, s_i) \propto \frac{r(R_i)}{s_i^\sigma}$$

Effectiveness  
of supervision

- Supervisory hours needed for intensity  $s_i$

$$h(s_i, A_i) = s_i A_i^\alpha$$

Economies  
of supervision

- Optimal hours for bank  $i$  given total hours  $\bar{H}$ .

$$H_i = \frac{(r(R_i) n_i)^{\frac{1}{1+\sigma}} A_i^{\frac{\alpha\sigma+1}{1+\sigma}}}{\sum_k (r(R_k) n_k)^{\frac{1}{1+\sigma}} A_k^{\frac{\alpha\sigma+1}{1+\sigma}}} \bar{H}$$

Spillover  
effects

- Lagrange multiplier on budget constraint ( $\mu$ )

Shadow value  
of  $\bar{H}$ .

$$\mu^{\frac{1}{1+\sigma}} = \frac{1}{\bar{H}} \sum_i (\sigma r(R_i) n_i)^{\frac{1}{1+\sigma}} A_i^{\frac{\alpha\sigma+1}{1+\sigma}}$$