Discussion of *Insurance Between Firms: The Role of Internal Labor Markets*by G. Cestone, F. Kramarz, C. Fumagalli and G. Pica

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Labor markets: Growth, Productivity and Inequality

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Motivation

- Do firms use internal labor markets (ILM)?
- ILM may help reduce labor market frictions.
- Particularly useful with idiosyncratic shocks.

Findings

Firms use ILM.

• ILM activity intensify after negative shock.

Reallocation to efficient and growing.

• ILM activity intensify after positive shock.

ILM intensity linked to:

Diversification

Employment protection

Questions regarding JTJ transitions

- How are JTJ transitions defined?
- How are recalls treated?
- How are firm spin-offs treated?

Measuring ILM intensity

$$\gamma_{c,j,t} = \frac{\sum E_{i,c,j,t} BG_{i,j,t}}{\sum BG_{i,j,t}} - \frac{\sum E_{i,c,j,t} (1 - BG_{i,j,t})}{\sum (1 - BG_{i,j,t})}$$

- Regional clustering.
- Why exclude $UE_{c,j,t}$?
- What about firms with $\sum BG_{i,j,t} = 0$ or $\sum (1 BG_{i,j,t}) = 0$?

Results for $\gamma_{c,j,t}$

• What explains ILM:

Employment growth, size, sector, unemployment.

ILM used for efficient reallocation:

Firms should equalize labor's revenue productivity.

Transitory vs permanent shocks.

Effect of firm closures

$$f_{i,j,t} = [...] + \phi c_{i,t} SameBG_{i,j,t} + \epsilon_{i,j,t}$$

- As baseline, does $f_{i,t}$ change around closure.
- Why the focus on closure? You have TFP, employment growth...

Open questions

- Positive shocks: Why be so restrictive?
- What happens after reallocation?

Persistence.

Wage effects.

- Can you link ILM to regional unemployment rates?
- How are gains of ILM shared?