

## **Inattention to Rare Events**

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## Introduction

- Recently the world experienced several events with disastrous consequences:
  - the global financial crisis,
  - the European sovereign debt crisis,
  - the Fukushima nuclear accident.
- These events have in common: People were unprepared for them, which made them more disastrous.

## Introduction

- We propose a model to answer the following questions:
  - What determines the degree of preparation for (the quality of actions taken in) contingent events?
  - Would society be ex ante better off if agents thought more carefully about optimal actions in unusual times?

## Main features of the model

- Decision-making takes time, and once the regime realizes agents have to act quickly. Therefore, agents have to plan ahead.
- Agents make state-contingent plans with a limited ability to process information.
- There are payoff externalities.

## Model

- There is a continuum of agents indexed by  $i \in [0, 1]$ .
- Time is discrete and indexed by  $t = 0, 1, 2, \dots$
- Each period the economy is in one of two regimes. The regime follows a two-state Markov chain. For simplicity, the regime is i.i.d. over time.
- Let  $p_n > 0$  denote the probability of regime  $n$ .

## Model

- Each agent commits to a state-contingent plan for the next period.
- The plan agent  $i$  commits to in period  $t - 1$  for period  $t$ :

$$a_{i,t} = \begin{pmatrix} a_{i,t,1} \\ a_{i,t,2} \end{pmatrix}$$

## Model

- The payoff of agent  $i$  in regime  $n$ :

$$U^n(a_{i,t,n}, a_{t,n}, z_{t,n}) = U^n(a_{i,t,n}^*, a_{t,n}, z_{t,n}) - \delta_n (a_{i,t,n} - a_{i,t,n}^*)^2$$

where

$$a_{i,t,n}^* = \varphi_n + \gamma_n a_{t,n} + (1 - \gamma_n) z_{t,n}$$

$$\delta_n \equiv -\frac{U_{a_i a_i}^n}{2} > 0$$

$$\gamma_n \equiv -\frac{U_{a_i a}^n}{U_{a_i a_i}^n} \in (-1, 1)$$

## Model

- Agents' common prior belief concerning fundamentals:

$$z_t = \begin{pmatrix} z_{t,1} \\ z_{t,2} \end{pmatrix} \sim i.i.d.N(0, \Sigma)$$

- Each agent can process information before committing to a plan. This activity is modeled as receiving a signal:

$$s_{i,t-1} = \begin{pmatrix} z_{t,1} \\ z_{t,2} \end{pmatrix} + \begin{pmatrix} \varepsilon_{i,t-1,1} \\ \varepsilon_{i,t-1,2} \end{pmatrix}$$

where

$$\begin{pmatrix} \varepsilon_{i,t-1,1} \\ \varepsilon_{i,t-1,2} \end{pmatrix} \sim i.i.d.N(0, \Lambda)$$



## Model

- Each agent decides how carefully to think about the optimal actions in the regimes:

$$\min_{\Lambda} \sum_{n=1}^2 p_n \delta_n E \left[ \left( a_{i,t,n} - a_{i,t,n}^* \right)^2 \right]$$

subject to

$$a_{i,t,n} = E \left[ \varphi_n + \gamma_n a_{t,n} + (1 - \gamma_n) z_{t,n} \mid s_{i,t-1} \right]$$

$$s_{i,t-1} = \begin{pmatrix} z_{t,1} \\ z_{t,2} \end{pmatrix} + \begin{pmatrix} \varepsilon_{i,t-1,1} \\ \varepsilon_{i,t-1,2} \end{pmatrix}$$

and

$$\frac{1}{2} \log_2 (\det \Sigma) - \frac{1}{2} \log_2 (\det \Omega) \leq \kappa$$

## The case of independence of optimal actions across regimes

- Assume  $\Sigma_{12} = 0$ .
- It is optimal to receive independent signals about the regimes,  $\Lambda_{12} = 0$ .
- The information-processing constraint reduces to:

$$\underbrace{\frac{1}{2} \log_2 \left( \frac{\Sigma_{11}}{\Omega_{11}} \right)}_{\kappa_1} + \underbrace{\frac{1}{2} \log_2 \left( \frac{\Sigma_{22}}{\Omega_{22}} \right)}_{\kappa_2} \leq \kappa$$

## The role of probabilities

- Assume  $\gamma_1 = \gamma_2 = 0$ . The unique equilibrium allocation of attention is:

$$\kappa_1 = \begin{cases} \kappa & \text{if } \sqrt{\frac{p_1 \Sigma_{11} \delta_1}{p_2 \Sigma_{22} \delta_2}} \geq 2^\kappa \\ \frac{1}{2}\kappa + \frac{1}{4} \log_2 \left( \frac{p_1 \Sigma_{11} \delta_1}{p_2 \Sigma_{22} \delta_2} \right) & \text{otherwise} \\ 0 & \text{if } \sqrt{\frac{p_1 \Sigma_{11} \delta_1}{p_2 \Sigma_{22} \delta_2}} \leq 2^{-\kappa} \end{cases}$$

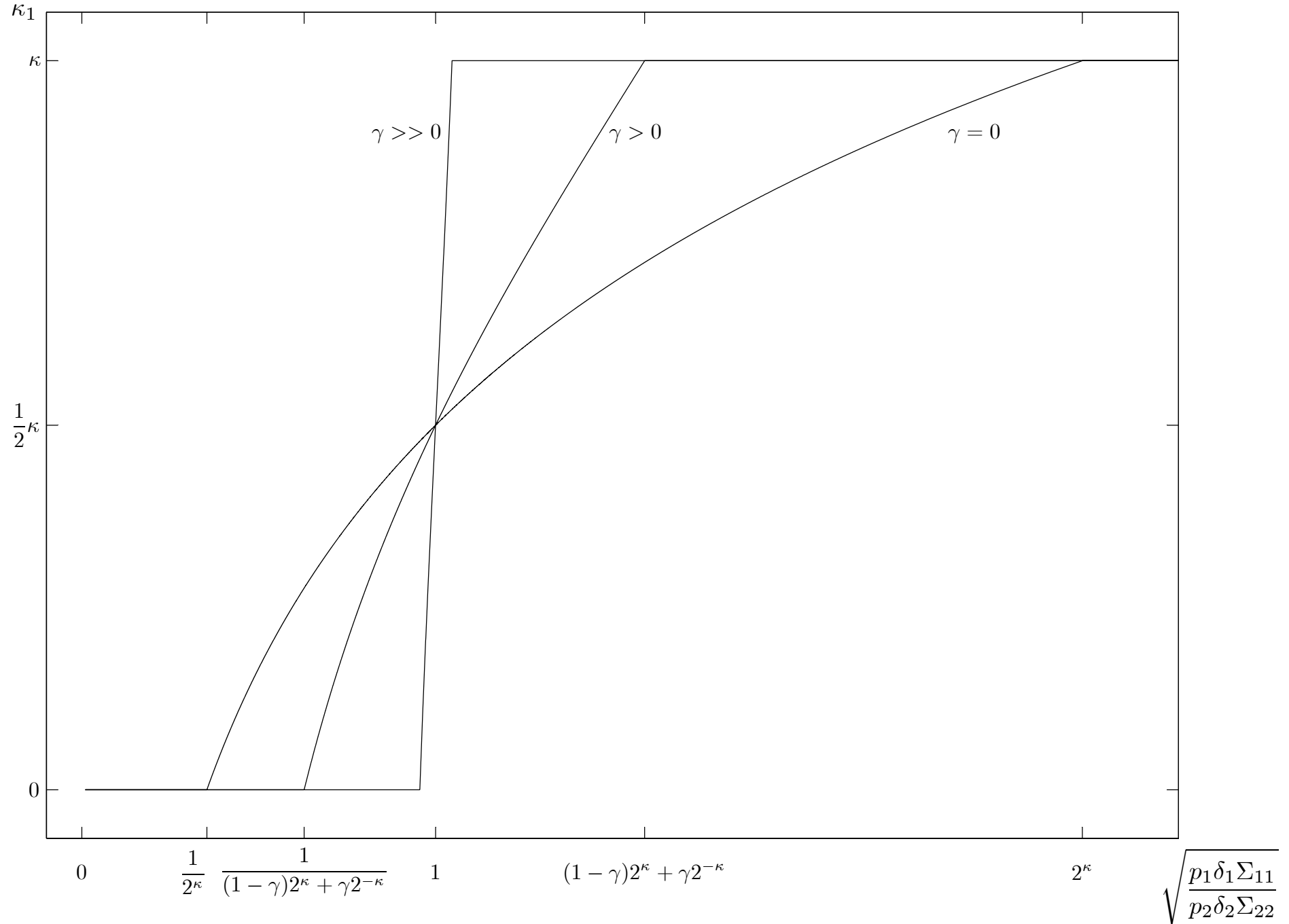
- Agents equate the probability-weighted expected loss across regimes:

$$p_1 \delta_1 \Omega_{11} = p_2 \delta_2 \Omega_{22} \quad \implies \quad \frac{\delta_1 \Omega_{11}}{\delta_2 \Omega_{22}} = \frac{p_1}{p_2}$$

## The role of strategic complementarity in actions

- Assume  $\gamma_1 = \gamma_2 > 0$ .
- The allocation of attention becomes more extreme.
- The fact that other agents are not thinking about a regime reduces the incentive for each agent to think about that regime.
  - This effect is stronger for the regime that agents are thinking less about.

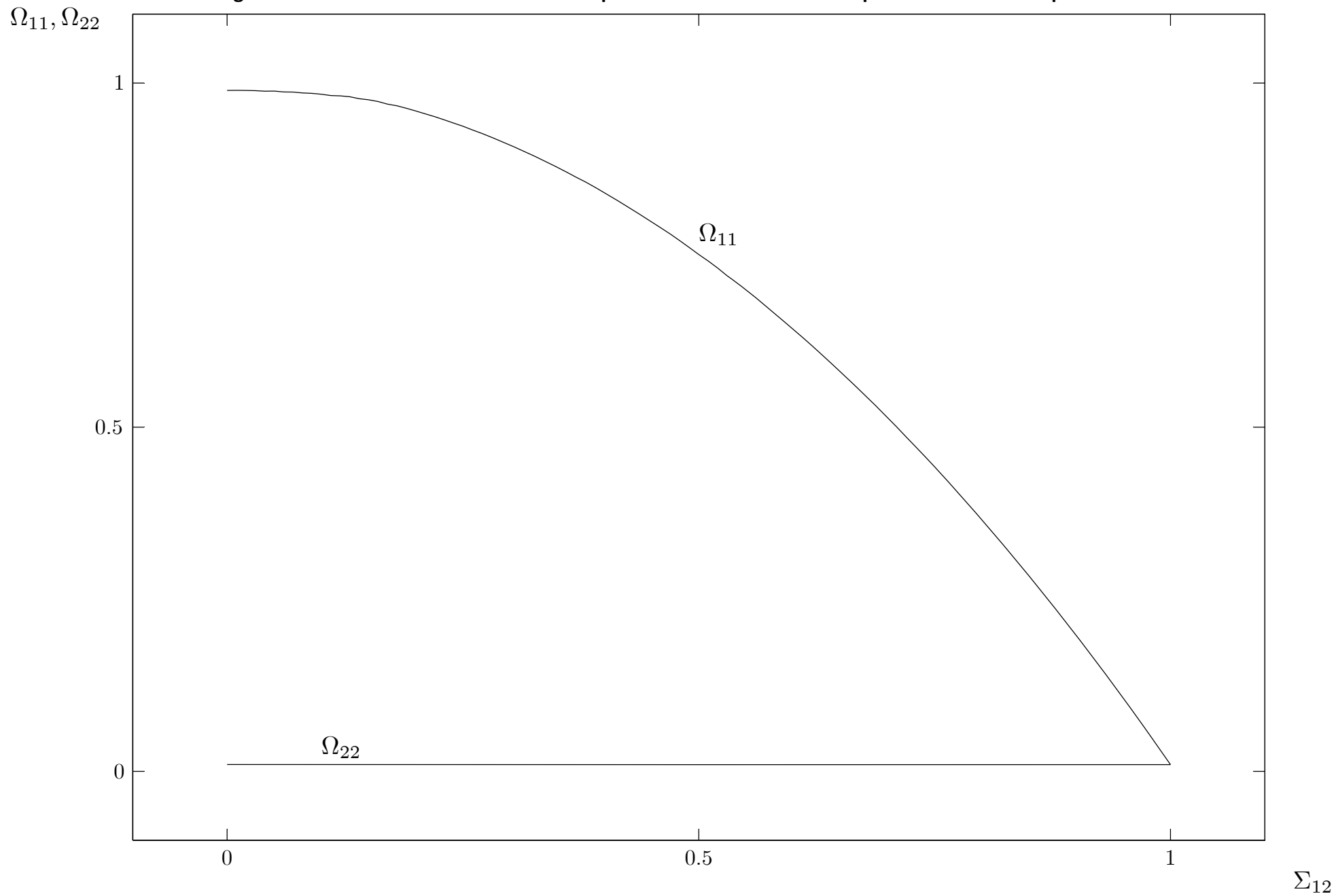
Figure 3: Attention to state one as function of relative likelihood



## The role of correlation of optimal actions across regimes

- Assume  $\Sigma_{12} > 0$ .
- Actions improve in both regimes.
  - Thinking about one regime, agents learn about the other regime.
- So long as the prior correlation of optimal actions across regimes is low or moderate, agents do much worse in unusual times than in normal times.

Figure 2a: Posterior covariance matrix of optimal actions as function of prior correlation of optimal actions



This figure assumes:  $\gamma_1 = \gamma_2 = 0, \delta_1 = \delta_2, \Sigma_{11} = \Sigma_{22} = 1, p_1 = 0.01$

## The model vs. the recent events

- Why were people so unprepared for the global financial crisis, the European sovereign debt crisis, and the Fukushima nuclear accident?
- Humans make state-contingent plans with a limited ability to process information.
- The recent events had the following features:
  - A low-probability regime realized.
  - Actions were strategic complements.
  - The correlation of optimal actions across regimes was low.



## Efficient allocation of attention

- Would society be ex ante better off if agents allocated their attention differently than they do in equilibrium?
- To answer this question, we study the following planner problem. The planner:
  - can tell agents how to allocate attention,
  - has to respect the agents' information-processing constraint,
  - maximizes ex ante utility of agents.

## Planner problem: assumptions

- The economy is efficient under perfect information.
- Analytical solution:  $\Sigma_{12} = 0$ .
- Some symmetry across regimes:  $\gamma_n \equiv -\frac{U_{a_i a}^n}{U_{a_i a_i}^n}$  and  $\frac{U_{aa}^n}{U_{a_i a_i}^n}$  are independent of  $n$ .
- Equilibrium is unique.
- Planner problem is convex.

## Planner problem: results

- If

$$-\frac{U_{a_i a}}{U_{a_i a_i}} - \frac{U_{aa}}{U_{a_i a_i}} = 0$$

the equilibrium allocation of attention *equals* the efficient allocation of attention.

- If this equality fails to hold,  $\kappa_1 \neq \frac{1}{2}\kappa$ , and  $\kappa_1^{equ} \in (0, \kappa)$ , the equilibrium allocation of attention *differs* from the efficient allocation of attention.
  - In particular, when  $U_{a_i a} + U_{aa} < 0$ , agents think too little about the optimal action in unusual times.

## Conclusions

- People are unprepared for contingent events when:
  - a low-probability regime realizes,
  - actions are strategic complements,
  - and the correlation of optimal actions across regimes is low.
- A simple condition on the payoff function governs the socially optimal allocation of attention.

## Extensions

- Learning the probability of unusual times.
- How does limited liability affect preparation for contingent events?
- The planner has a different objective than agents.