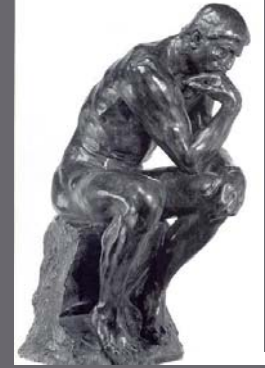


IT'S BROKE, LET'S FIX IT: RETHINKING FINANCIAL REGULATION

Alan S. Blinder
Princeton University
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Uber assumptions



- ▣ Finance does not appear to be self-regulating.
 - Whoever thought it was?
- ▣ The costs of this calamity were huge — so *macro-prudential regulation* now looks more important than ever.
- ▣ We haven't done much macro-prudential regulation up to now. → We need to do more, and better.
- ▣ We won't get rid of TBTF (or TITF) institutions ("SIFIs"), so we have to deal with them.

Principles of sound regulation

1. *Regulation should be designed to mitigate some **well-articulated problem**.*
2. *Regulations should almost certainly concentrate on “**safety**” issues rather than on “price” issues.*
3. *Regulation should not stifle valuable innovation.*
4. *Regulation should be **efficient** (e.g., work with, rather than fight, **incentives**).*
5. *Regulation should be, and be seen to be, **fair**.*
6. *The regulatory system should not leave large **gaps**, whereby important activities that should be regulated escape regulation.*
7. *Regulatory **overlap** should not leave firms confused or needing to satisfy one regulator at the expense of another.*
- 8a. *Regulation should be **by function or instrument**, that is, the same activity should be regulated by the same regulator, regardless of the type of institution that performs it.*
- 8b. *Regulation should be **by institution**, that is, all of the potentially disparate activities of a single financial institution should be regulated by the same regulator.*



List of major recommendations



1. Create a systemic risk regulator
2. Create a special resolution mechanism for SIFIs
3. Regulatory consolidation
4. Fill regulatory gaps
5. Change dysfunctional compensation incentives
6. Fix the capital-adequacy standard ("Basel III")
7. Create a parallel liquidity-adequacy standard (also "Basel III")
8. Empower risk managers
9. Wake up corporate boards
10. Create a consumer protection agency
11. Ban or discourage proprietary trading in SIFIs? ("the Volcker Rule")

1. A systemic risk regulator

- ▣ Hard job? Yes. Impossible job? No.
- ▣ Why it should be the central bank:
 - Accountability requires one agency, not a consortium.
 - Financial stability is a first cousin of macro stability, and hence should be joined at the hip to monetary policy.
 - The CB is the only lender of last resort.
 - The CB is already (and must be and will be) in the business.
 - Only the CB is likely to have enough political independence. (But a political check on the Fed's Section 13.3 powers is reasonable.)
- ▣ US looks about ready to anoint the Fed.



2. A special resolution mechanism



- ▣ The *status quo* won't do.
- ▣ We want to throw out management and wipe out stockholders of failing institutions.
 - That should get rid of *most* moral hazard.
 - Q: But what about (various classes of) liabilities?
 - A: Impose some losses on unsecured creditors. (But how?)
 - Require "living wills" (will it work?)
- ▣ Two main options (each has pros and cons)
 1. A special resolution authority for SIFIs ← US looks to be choosing (mostly) this one.
 2. "Chapter 16" bankruptcy
- ▣ My reasons for favoring resolution authority:
 - We want flexibility more than legalism--for financial stability reasons.
 - We want the option of early intervention (like PCA).

And charge SIFIs for the privilege (which implies naming them).

2. A special resolution mechanism (cont'd)



- ▣ And if you can manage to “solve” that problem, then try to devise a global mechanism!
- If you don't, what happens to the giant multi-nationals?
- Ring-fencing is a bit dangerous.

4. Some major regulatory gaps



- ▣ Derivatives: regulate and push *most* trading into clearinghouses or exchanges
 - “Lincoln bill” hanging fire in the US ← looks unlikely to make it
- ▣ Hedge funds: need regulatory transparency
- ▣ SIVs: bring them on balance sheet
- ▣ Securitization: require “skin in the game” (how much?)
 - But note: Some of the worst offenders had plenty at stake.
- ▣ Special US issues: a federal mortgage regulator and a CFPA

5. Dysfunctional compensation

- ▣ Both traders and CEOs had too much “heads I win, tails I don’t lose.”
 - Creates incentives to “go for broke”
 - Should be different (and better) outside the corporate sector, where it’s MOM rather than OPM.
- ▣ But can legislation fix this?
- ▣ Solutions?
 - Regulate as a safety and soundness issue. ← Fed is about to do this.
 - Use “escrow” accounts with clawbacks.
 - Pay traders, CEOs, *and directors* mostly in restricted stock.



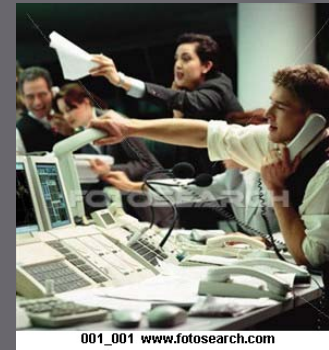
6. Fixing Basel

- ▣ More capital (but don't get carried away)
- ▣ Even higher capital charges on SIFIs
- ▣ Reduce procyclicality
 - Idea: reverse convertible debentures for SIFIs
 - Big question: At what interest rate would they sell?
- ▣ Less reliance on ratings agencies and on internal models
 - Use a standardized regulatory model instead?
- ▣ Higher capital charges against trading positions
 - This is an alternative to the Volcker Rule.
- ▣ A liquidity standard, too



A key question: Should nations wait for international agreement or go their own ways?

11. Should SIFIs do proprietary trading?



- ▣ Problem: Trading sheltered by the safety net can socialize losses but not gains.
 - But how do you separate prop trading from market-making and/or dealing for customers?
- ▣ Idea: push prop trading out of banks or out of SIFIs (for safety net, TBTF reasons).
 - How? By banning (Volcker Rule), or by high capital charges.
 - But then where does it go? (to unregulated sector?)
- ▣ Idea: segregate *all* trading into separately-capitalized affiliates — *and ban downstreaming of capital.*

So what will actually happen?

